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Investor Presentation

NON-DEAL ROADSHOW IN SINGAPORE
9 FEBRUARY 2023



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Maybank Investment Case Highlights





A Truly Regional Bank

Strong regional footprint with 967 retail and 38 investment banking branches in ASEAN

Benefiting from presence in 18 countries, including financial hubs, to capture regional and global tradeflows



Global Leadership In Islamic Banking

5th Largest Islamic Bank Globally

Well positioned to lead Islamic Wealth Management (IWM) growth via Singapore hub and spokes across ASEAN and Dubai



Sustainability Leader In ASEAN

One of the first ASEAN banks to establish Scope 3 financed emissions baseline

To mobilise RM50 billion of sustainable financing by 2025

Pledged to be Carbon Neutral by 2030 and Net Zero by 2050



Leading Digital Bank

Preferred digital bank in Malaysia with market share of 54.0% and 49.5% respectively in mobile banking and internet banking transaction volume

Expanding digital ecosystems to go beyond financial services



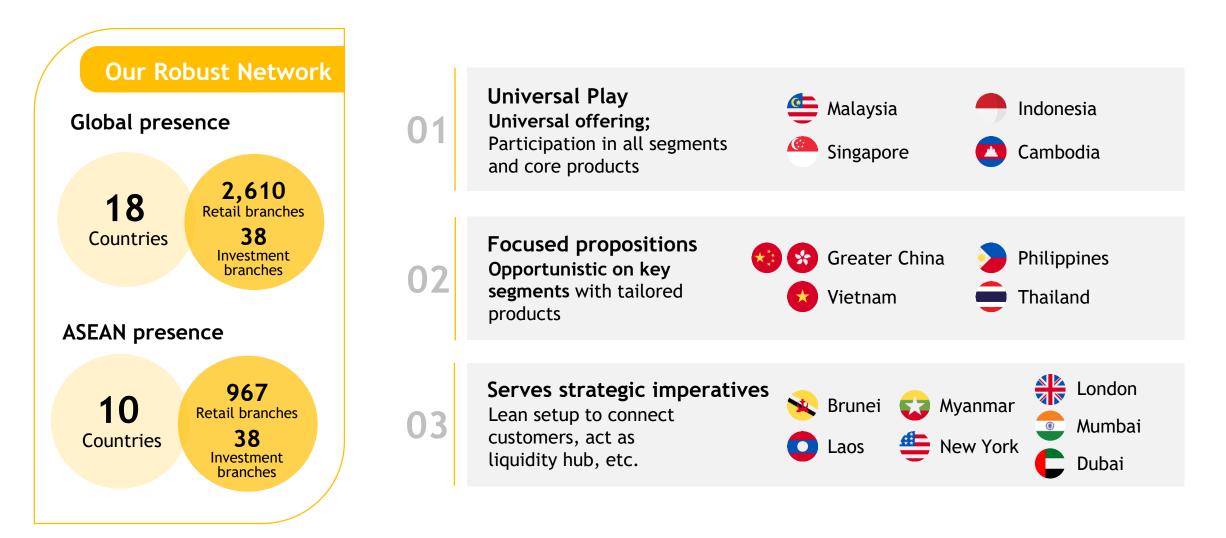
Superior dividend payouts and yields

Strong track record of dividend payout exceeding dividend payout policy of 40% - 60%

One of the highest dividend yielding stocks amongst regional peers

Global Network Sharpened to Three Archetypes Building on Strong ASEAN Franchise





Global Leadership in Islamic Banking



Leadership Position

Globally

5th largest Islamic bank by asset size

Ranked 5th in Global Sukuk League Table

Malaysia

Largest Islamic bank

Ranked 1st in MYR Sukuk League Table



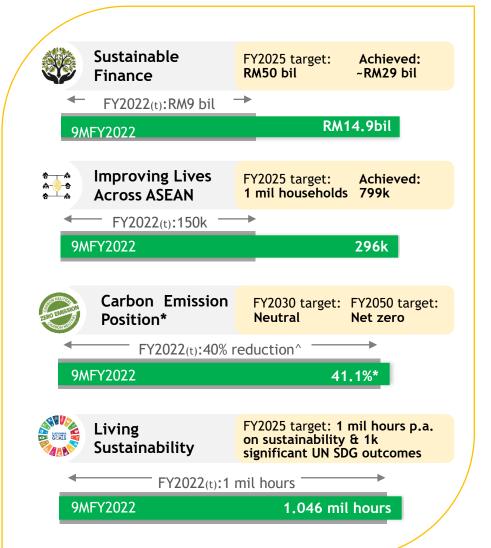
Global Islamic Wealth Management (IWM) solutions leader

Leadership in core markets, through unique Shariah offerings, best-inclass CX and digital distribution IWM leadership by capturing part of the \$1.5 trillion cross border wealth in Singapore. Focus on responsible investment, protection and inheritance

Leadership as a gateway, enabled Islamic financial services provider with asset lite expansion via as-a-service model

On Track Towards Becoming a Sustainability Leader in ASEAN







Sustainability Leader in ASEAN



Designed and implemented our own Sustainable Product Framework to enable greater development of green, social and sustainable products



One of the first banks in ASEAN to establish Scope 3 financed emissions baseline. Key Contributors: 97% from home markets; 70% from <100 clients and main sectors include Power & Utilities, Oil & Gas, Palm Oil, Agriculture, Real Estate & Construction

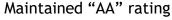


Developed Climate Risk Policy to manage climate risk exposure of the Group's business activities and operations



Introduced the ASEAN-Maybank Scholarship programme with the ASEAN Secretariat for young ASEAN nationals to pursue their undergraduate education within the ASEAN region







Listed on the Bloomberg Gender Equality Index for 5 consecutive years



Rated "medium risk" with strong ESG reporting and board level oversight

Leading Digital Innovator



Preferred Digital Bank

54.0% mobile banking transaction volume in Malaysia

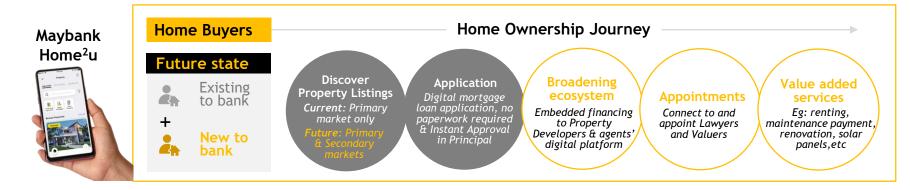
49.5% internet banking transaction volume in Malaysia

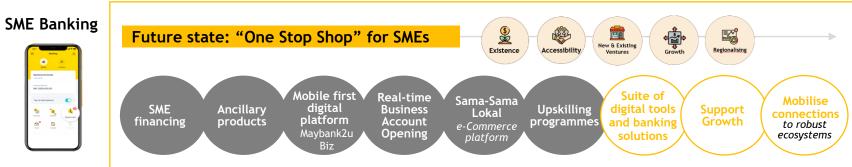
Best Mobile Banking by The Asian Banker Malaysia Award 2022

Best Digital Bank for CX in Malaysia by The Digital Banker



Expanding Digital Ecosystems to Grow Beyond Just Financial Services





Consistently Delivering Superior Shareholder Returns



Superior Returns

Consistent Payout above Dividend Payout Policy of

40% - 60%

One of the Highest Dividend Yields in the Region at

7.0%



Solid track record of high dividend yields and dividend payout ratio

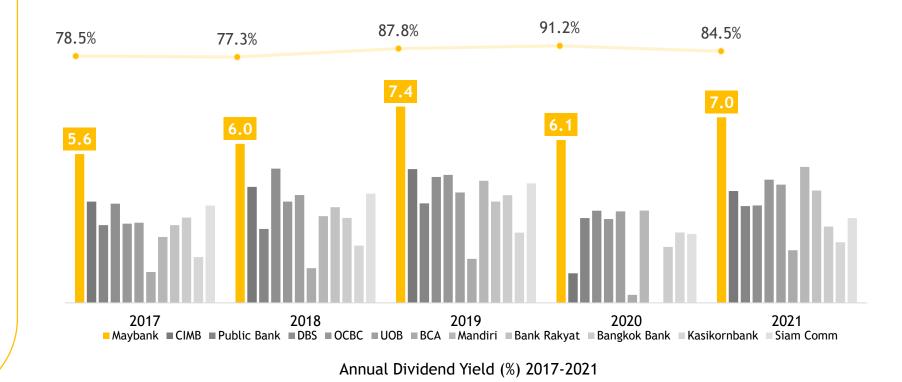


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Maybank's New M25+ Growth Strategy is Anchored on a Greater and Deeper Purpose



Infusing the principles of **ethical banking** (fairness, inclusivity, preservation of environment and exclusion of harmful activities to mankind) as a differentiator to drive **economic value** for the Group



Orchestrating digital ecosystems and integrating customer offerings across the region

"We are a values-driven platform, powered by a bionic workforce that humanises financial services"



Upskilling and equipping Maybankers with the right technological capabilities, further unlocking their potential



Providing customers with hyper-personalised solutions to support them through their life journeys and serving the Community as the Force for Good

Building on the M25 Foundation, M25+ Will Reinforce the Push for Differentiation and Focus Across Five Strategic Thrusts



Refined Strategic Thrusts	M25	M25+	
Intensify Customer Centricity	Continuous improvement approach to meet customer needs	Full agile and iterative Minimum Viable Product (MVP) approach, through customer journeys and imagining end-state model	
Accelerate Digitalisation and Technology Modernisation	Front-end centric, focused on lending and transaction, discrete system interfaces	End-to-end STP platform that integrates with ecosystems within and beyond banking, embedded with clear technology modernisation roadmap for tech-for-tech and tech-for-business investment with API layer	
Strengthen Maybank's position beyond Malaysia	Malaysia focused, overseas enabled	Regionalisation of business and product solutions; and technological platforms/applications, with clear leadership in Malaysia	En <mark>abled</mark> b Agi <mark>le W</mark> ay of Worki
Drive Leadership in Sustainability Agenda	Setting aspirations and goals to support Maybank as Regional ESG leader	Expanded scope to embrace ethical banking principles and execution of decarbonisation strategy	
Achieve True Global Leadership in Islamic Banking	Islamic wealth management in Malaysia, with ambition for global leadership in asset size	Global Islamic wealth management, Singapore as hub and Middle East/ASEAN countries as spoke	

...Resulting in a Formulation of 12 Strategic Programmes to Propel Us Forward



We remain steadfast in pursuing BAU initiatives while executing M25+



Key Businesses/Countries



Group Community Financial Services



Group Global Banking



Group Islamic Banking



Group Insurance & Takaful



Maybank Singapore



Maybank Indonesia

Existing BAU initiatives to deliver results in near-term

- Non-Retail: Expand RSME and SME+ businesses across universal markets
- · Retail: Boosts mortgage and auto
- Expand **regional wealth management propositions** to cater for growing Affluent needs, leverage on Maybank Islamic to build and strengthen Islamic Wealth propositions
- Focus on sustainable solutions Financing for Green Homes, solar panel, EV cars; offer continuous support to microentrepreneurs and small businesses in meeting their business and digitalisation need through SSL, M2U Biz solutions
- Coverage: Enhance client segment centric approach across products and region
- IM: Enhance customer investing experience via digitalisation (multi-asset platform/digital channels); increase fund-based income via margin book growth and increase revenue stream via launch of new products/ businesses
- MAMG: Grow Islamic/ESG-linked funds and sales from third party distributors & alternative channels
- Strengthen in country Islamic wealth management
- Strengthen Halal economy proposition and drive digitalisation
- Solidify funding position by targeting SME and retail depositors
- Drive sustainability agenda and ethical banking
- · Enhanced banca and agency in Malaysia
- Grow regional business
- Deepen onshore and offshore wealth management business
- Grow SME
- Enhance COE role for trade and wealth business
- Grow SME and double down on large corporates instead of SOEs
- Liquidity growth with focus on CASA by leveraging digital capability (M2U & M2E) and other channels
- · Increase productivity by leveraging digitalisation and lean operations
- Boost wealth penetration

In the Next Three to Five Years, We Will Invest RM3.5 bil - RM4.5 bil to Accelerate the Development of New Capabilities for Long-Term Growth



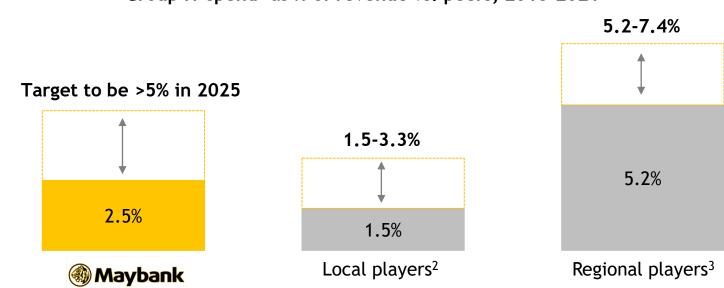
One-off investment

RM3.5 bil - RM 4.5 bil

23%	Tech for Tech Data platforms, Channel integration, Hybrid cloud, Cybersecurity, API layer, et
53%	Tech for Business CX Journey, Loan Origination system, Payment hub & trade, Regional Islamic wealth platform, etc
24%	People and other investments Talent investments, Expert resources, etc

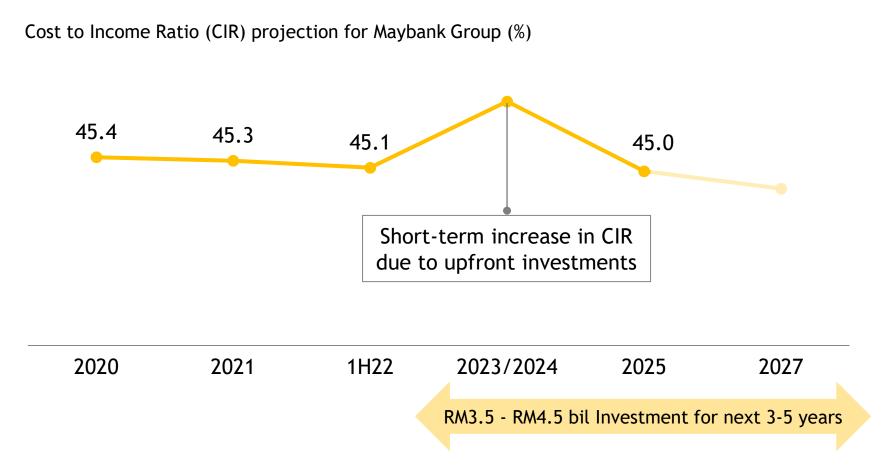
Planned IT Investment for M25+ Will Bring Us on Par With the Average of Top Regional Banks

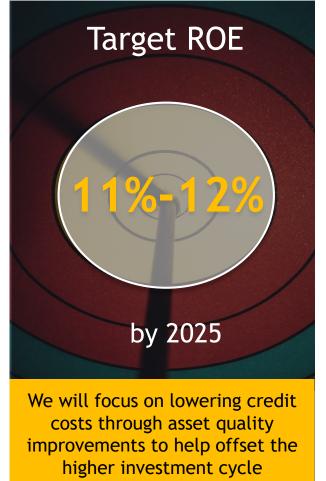
Group IT spend¹ as % of revenue vs. peers, 2018-2021



Increased Investment in Next Three to Five Years to Drive Success of Reinforcing Business Growth with Digital and Technological Capabilities

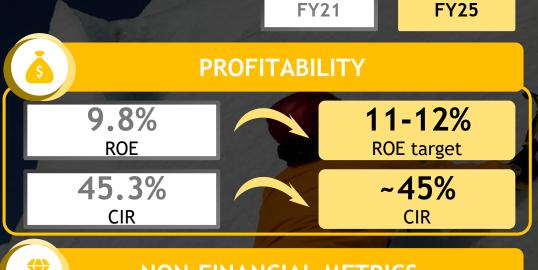






Full Realisation of M25+ Will Holistically Transform Maybank's Performance





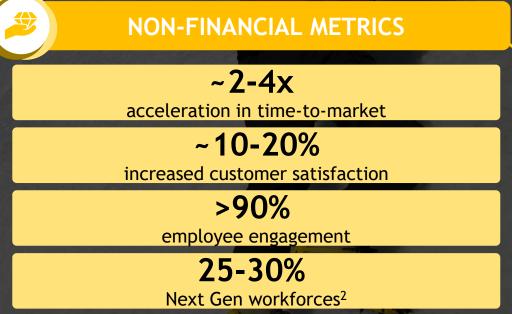


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Strong 9MFY2022 Performance on Better Operating Environment

Net Fund Based Income RM15.37b, +8.1%

Net Fee Based Income RM5.34b, +8.4%

Net Operating Income RM20.72b, +8.2%

Overhead Expenses

RM9.40b, +9.8%

PPOP

RM11.32b, +6.9%

Net Impairment Losses

RM2.59b, +1.3%

Net Profit

RM6.07b, +0.5%

Earnings per Share (EPS)

50.8 sen, -2.9%

Net fund based income grew as NIM rose 8 bps on higher interest rates while Group loans grew 8.2%, led by strong performance across all home markets

Net fee based income increased on MTM gains on financial liabilities and foreign exchange gains

Net operating income rose on stronger net fund- and fee-based drivers

Cost growth led by personnel costs (re: inflationary adjustments), revenue-related and IT costs. Cost-to-income ratio of 45.4%

Strong Pre-Provisioning Operating Profit growth on improved revenue

Stable net impairment losses; net loan provisions reduced 24.8% YoY to RM1.88 billion. Healthy loan loss coverage of 122.3% and Group GIL at 1.70%

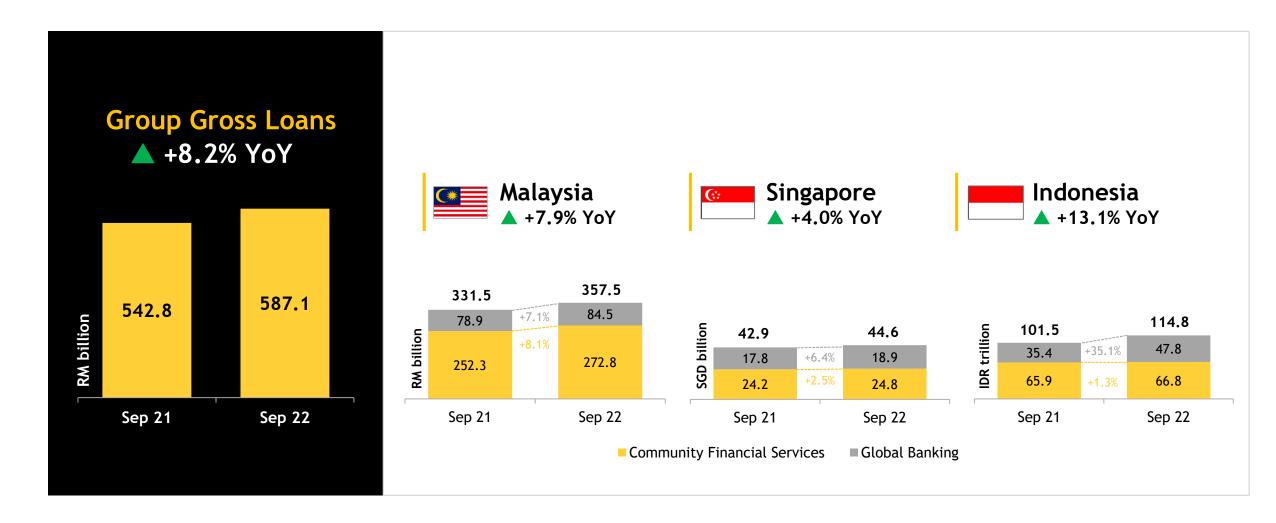
Stable net profit despite Prosperity Tax impact; PBT up 8.3% to RM8.85 billion

EPS of 50.8 sen; Return on Equity of 9.6%

Net Fund Based Income: 9M FY2022 (YoY) (1/2)

Robust loan growth across all home markets



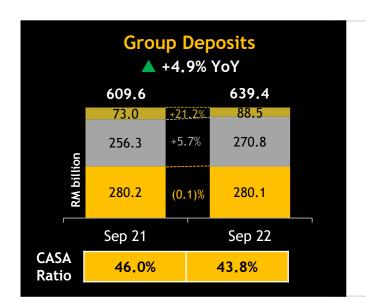


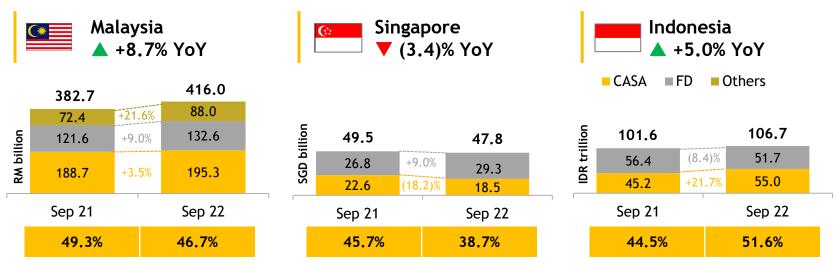
[•] Industry loans growth for Malaysia is 6.4%, Singapore is 2.8% and Indonesia is 10.8%

Net Fund Based Income: 9M FY2022 (2/2)



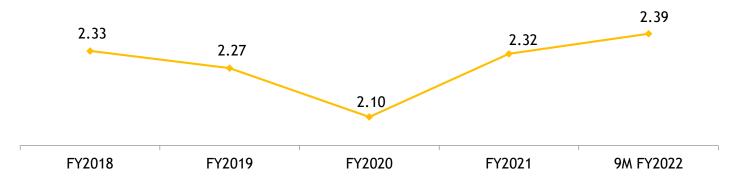
Group deposits grew supported by CASA growth in Malaysia and Indonesia; NIM expands 7 bps YTD (Ann.) on improved yields given rising rate environment

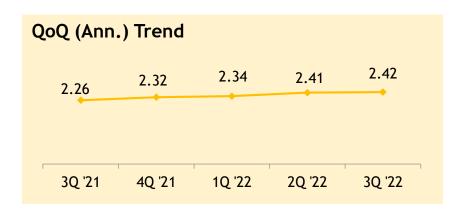




Net Interest Margin (%)

5 Year Trend





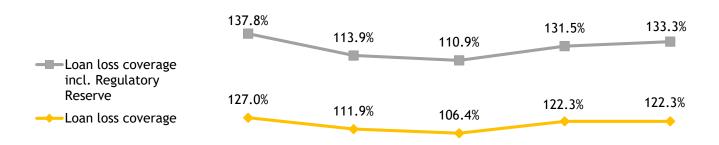
[·] CASA ratio for Group and Malaysia includes investment accounts

Asset Quality



Loan loss coverage stood at 122.3% as ann. net credit charge off of 45 bps tracks FY22 guidance of 40 bps to 50 bps

Allowances for losses on loans



P&L ECL (RM million)	3Q FY2021	4Q FY2021	1Q FY2022	2Q FY2022	3Q FY2022	9M FY2021	9M FY2022
Stage 1, net	7	(320)	(166)	(52)	329	(270)	111
Stage 2, net	776	(1,062)	27	(57)	(274)	1,664	(304)
Stage 3, net	415	1,604	647	1,059	655	1,269	2,361
Write-offs	12	34	22	17	21	49	60
Recoveries	(90)	(103)	(87)	(130)	(139)	(222)	(357)
Other debts	6	4	0	1	8	11	9
Total	1,126	157	443	838	600	2,501	1,881
	Group Commi	ınity Financial Se	1,390	312			
Group Global Banking (GGB)						1,113	1,568
			Group Insurar	nce & Takaful (Et	(2)	1	

Management overlay on balance sheet

RM1,696 million.

Built over the years during the pandemic in anticipation of asset quality weakness on expiry of repayment assistance programmes and macroeconomic headwinds

38% of amount allocated for CFS retail and RSME portfolios

*as at 30 Sep 2022

Net Charge Off Rate (64) bps (45) bps

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P&L Summary: 9M FY2022



RM million	9M FY2022	9M FY2021	YoY	3Q FY2022	2Q FY2022	QoQ	3Q FY2021	YoY
Net fund based income *	15,373.6	14,220.4	8.1%	5,296.8	5,183.0	2.2%	4,719.2	12.2%
Net fee based income *	5,344.4	4,928.4	8.4%	2,117.1	1,651.8	28.2%	1,430.8	48.0%
Net operating income	20,718.0	19,148.8	8.2%	7,413.9	6,834.8	8.5%	6,149.9	20.6%
Overhead expenses	(9,399.9)	(8,563.8)	9.8%	(3,394.4)	(3,056.1)	11.1%	(2,821.3)	20.3%
Pre-provisioning operating profit (PPOP) ¹	11,318.1	10,585.0	6.9%	4,019.5	3,778.7	6.4%	3,328.6	20.8%
Net impairment losses	(2,594.6)	(2,561.0)	1.3%	(841.3)	(1,156.3)	(27.2)%	(1,125.3)	(25.2)%
Operating profit	8,723.5	8,024.0	8.7%	3,178.3	2,622.4	21.2%	2,203.3	44.3%
Profit before taxation and zakat (PBT)	8,846.1	8,166.4	8.3%	3,207.9	2,665.9	20.3%	2,268.8	41.4%
Net Profit ²	6,067.6	6,039.4	0.5%	2,165.5	1,857.2	16.6%	1,684.7	28.5%
EPS - Basic (sen)	50.8	52.3	(2.9)%	18.2	15.5	17.4%	14.4	26.4%

^{*} From consolidated 9M FY2022 Group numbers, Insurance and Takaful accounts for 10.6% of net fund based income and 1.2% of net fee based income

¹ Pre-provisioning operating profit (PPOP) is equivalent to operating profit before impairment losses

² Net Profit is equivalent to profit attributable to equity holders of the Bank

Net Fee Based Income: 9M FY2022 (YoY)



	Total Net Fee Based Income ▲ 8.4% YoY								
	4,928	(50.3)% YoY	5,344 283						
	570	+2.8% YoY	373						
	363								
RM million	3,995	+17.3% YoY	4,688						
	9MFY2021		9MFY2022						
■Net	■ Net Fee Income from Insurance ²								
■Fee	■ Fee Income from Islamic Operations								
Oth	er Operatin	g Income fron	n Banking C	perations ¹					

Other Group's Operating Income (RM mil)	9M FY2022	9M FY2021	YoY
Commission, service charges and fees	2,511	2,746	▼ (8.5)%
Commission	919	1,023	v (10.2)%
Service charges and fees	1,082	1,140	v (5.1)%
Underwriting fees	37	44	▼ (16.5)%
Brokerage income	258	389	· ▼ (33.8)%
Fees on loans, advances and financing	215	149	44.3%
Investment & trading income	(410)	712	▼ (>100)%
Unrealised gain/ (losses) on financial assets and investments	(1,726)	(962)	▼ 79.4%
Derivatives and financial liabilities	1,871	786	▲ >100%
Foreign exchange profit	389	55	▲ >100%
Other income	223	141	58.0%
Total Group's Other Operating Income	2,859	3,478	v (17.8)%
Of which: Other Operating Income from Banking Operations	4,688	3,995	▲ 17.3%
Of which: Other Operating Income from Insurance	(1,829)	(517)	· ├ ▼ >100%

Notes using Maybank's 3Q & 9M FY2022 Financial Statements:

¹ Group's 'Other operating income' [Note A25] less 'Other operating income' from Insurance [Note A39(a)]

² Summation of 'Other Operating Income' from Insurance and 'Net earned insurance premiums' under Note A39(a) with 'Net insurance benefits and claims incurred, net fee and commission expenses, change in expense liabilities and taxation of life and takaful fund' under Note A26

Overheads: 9M FY2022 (YoY)



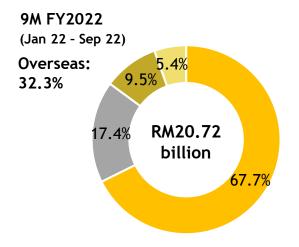
RM million	9M FY2022	9M FY2021	YoY	3Q FY2022	2Q FY2022	QoQ	3Q FY2021	YoY
Personnel Costs	5,466.9	5,115.3	6.9%	1,948.2	1,777.5	9.6%	1,682.8	15.8%
Establishment Costs	1,547.4	1,446.5	7.0%	550.3	534.0	3.1%	472.5	16.5%
Marketing Expenses	444.4	283.0	57.0%	226.1	111.4	102.9%	81.6	177.1%
Administration & General Expenses	1,941.2	1,718.9	12.9%	669.7	633.2	5.8%	584.4	14.6%
Total	9,399.9	8,563.8	9.8%	3,394.4	3,056.1	11.1%	2,821.3	20.3%
%	9M FY2022	9M FY2021	YoY	3Q FY2022	2Q FY2022	QoQ	3Q FY2021	YoY
Total Cost to Income ¹	45.4%	44.7%	0.7%	45.8%	44.7%	1.1%	45.9%	(0.1)%
Group JAWS Position			(1.6)%			(2.6)%		0.3%

¹ Total cost to income excludes amortisation of intangible assets for Maybank IBG Holdings Limited

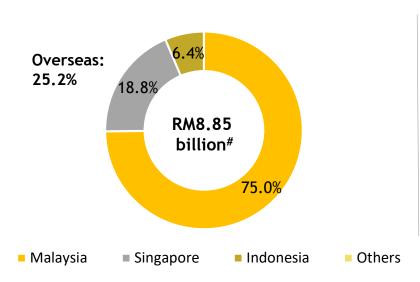
International & Malaysia Portfolio Mix 9M FY2022



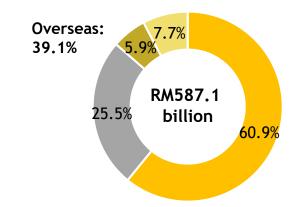


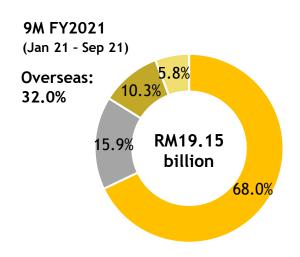


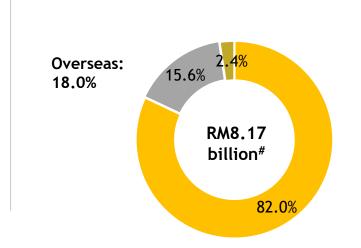


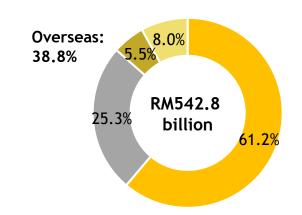


Gross Loans *









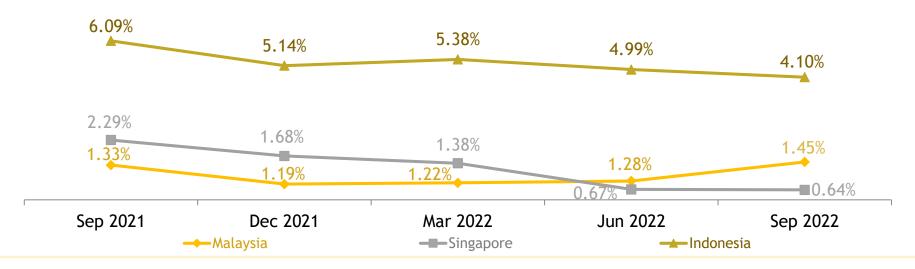
Asset Quality



Group Gross Impaired Loans (GIL) Ratio Composition

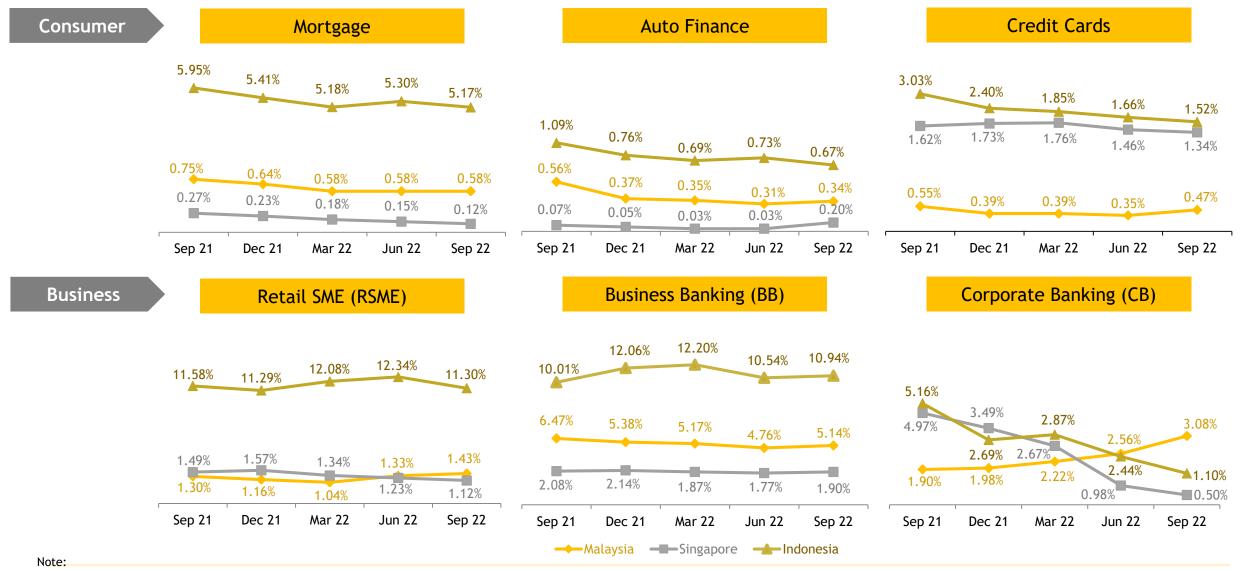
GIL Ratio Components	Sep 2022	Jun 2022	Mar 2022	Dec 2021	Sep 2021
Non Performing Loans (NPL)	1.27%	1.41%	1.59%	1.28%	1.63%
Restructured & Rescheduled (R&R)	0.07%	0.04%	0.04%	0.05%	0.05%
Performing Loans Impaired Due to Judgmental/ Obligatory Triggers (IPL)	0.36%		0.32%	0.66%	0.25%
GIL Ratio	1.70%	1.81%	1.95%	1.99%	1.93%

GIL Ratio by Home Markets



Asset Quality by Line of Business in Home Markets





[•] Maybank Indonesia's GIL ratios are mapped in accordance to its local regulatory reporting requirements

Improving Relief Loan Trends As Economic Activity Normalises





Malaysia

% of Outstanding Loan Balance^	31/07/22	31/10/22
Mortgage	7.6%	3.4%
Auto Finance	2.3%	2.1%
Unit Trust	5.6%	3.2%
Other Retail Loans	2.9%	2.2%
SME	14.2%1	11.5% ¹
Total CFS	5.9%	3.5%
Global Banking (GB)	5.0%	3.7%
Total Malaysia	5.9%*	3.7%*

^{*}Includes URUS and Flood Relief Assistance Programmes

ding	loans	still	und	er	reli	ef
urrer	nt SME	por	tion	of	11.5	5%.

- From current SME portion of 11.5%, 93% will commence payment by end-2022. 98% in Stage 1
- 6% missed payments for loans that have commenced payments

Outstanding loans still under relief

- From current GB portion of 3.7%, 37% will commence payment by end-2022. 53% in Stage 1
- Only 1% missed payments for loans that have commenced payments

SME: Excludes all loans under expired programmes (no longer under deferred or reduced payments) GB: Excludes all loans that have commenced repayment

ore	% of Outstanding Loan Balance^	31/07/22	31/10/22
Singapore	Credit Cards & Personal Loans	3.7%	3.2%
	SME	43.6% ²	44.9% ²
	Business Banking (BB)	18.2% ²	16.8% ²
	Total CFS	5.7%	5.8%
	Total Singapore	3.2%	3.3%

Outstanding loans still under relief

- Partial deferment options and other types of schemes are 1%
- ESG³ is **99**% (in SME & BB segments)
- 97% prompt payments

If ESG³-related loans are excluded, **only 0.03**% of Maybank Singapore loans are on other relief programmes/schemes

5	% of Outstanding Loan Balance^	31/07/22	31/10/22
	Mortgage	9.2%	8.3%
	Credit Cards & Personal Loans	1.1%	0.6%
	RSME	16.1%	14.7%
	SME+	16.3%	15.1%
	Business Banking (BB)	14.9%	14.3%
	Total CFS	11.1%	10.0%
	Global Banking (GB)	7.6%	8.2%
	Total Indonesia	9.5%	9.2%

Outstanding loans still under relief

- Principal-only deferment option is 16%
- Other relief packages is 84%
- 66% prompt payments

Outstanding loans still under relief

- Principal-only deferment option is **65**%
- Reduced instalments is 17%
- Conversion of working capital to term loan instalments and facility extensions is 18%
- 99% prompt payments

[^] Against o/s total gross loans by each country's respective segments @ 31 Jul 2022 & 31 Oct 2022

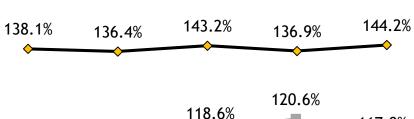
¹ Includes Special Relief Facility loans disbursed (RM0.81 billion as at Oct 2022)

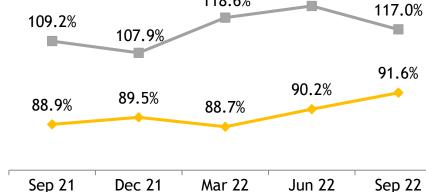
² Includes Government relief loans

Strong Liquidity & Capital Positions: 30 September 2022



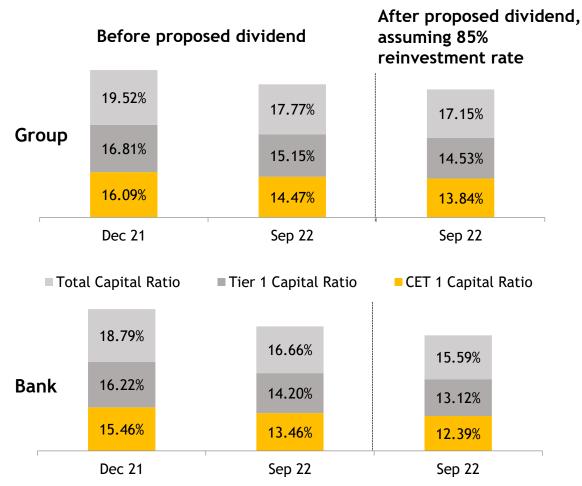






Note:

- 1) BNM's minimum LCR and NSFR requirements are 100%
- 2) LDR excludes loans to banks and FIs



Regulatory Requirements:

- Min. CET 1 Capital Ratio + Capital Conservation Buffer (CCB) is 7.0%, min. Tier 1 Capital Ratio + CCB is 8.5% and min. Total Capital Ratio + CCB is 10.5%
- 1.0% D-SIB Buffer effective 31 January 2021
- Pending finalisation of Countercyclical Capital Buffer (0%-2.5%)

Loans Portfolio Overview: Maybank Singapore and Maybank Indonesia



Maybank Singapore Loan Portfolio Breakdown

SGD Billion	% of Portfolio	30 Sep 2022	31 Dec 2021	YTD Ann.	30 Sep 2021	YoY
CFS	56%	24.8	24.6	1.6%	24.2	2.5%
Consumer	41%	18.1	18.2	(0.7)%	17.8	1.7%
Housing Loan	29%	12.7	12.7	0.0%	12.3	3.3%
Auto Loan	5%	2.3	2.3	(1.4)%	2.3	(1.1)%
Cards	1%	0.3	0.3	5.7%	0.3	4.3%
Others	6%	2.8	2.9	(3.8)%	2.9	(2.9)%
Non-Individuals	15%	6.7	6.3	9.1%	6.4	5.2%
RSME	4%	1.9	1.8	7.1%	1.8	5.3%
Business Banking	8%	3.3	3.2	6.4%	3.4	(1.3)%
Others	3%	1.5	1.3	18.6%	1.3	13.9%
Corporate Banking		18.9	17.9	8.1%	17.8	6.4%
Loans to Related Corporations	44%	0.9	0.9	(10.0)%	0.7	18.9%
Total	100%	44.6	43.4	3.6%	42.9	4.0%

Maybank Indonesia Loan Portfolio Breakdown

IDR Trillion	% of Portfolio	30 Sep 2022	30 Jun 2022	QoQ	30 Sep 2021	YoY
CFS	59.1%	65.8	64.7	1.7%	62.3	5.7%
CFS Retail	33.9%	37.7	36.0	5.0%	33.2	13.8%
Auto Loan	16.4%	18.3	17.1	7.3%	15.3	20.0%
Mortgage	14.4%	16.0	15.6	2.4%	14.8	8.2%
CC + Personal Loan	2.5%	2.8	2.7	6.0%	2.5	12.5%
Other loans	0.5%	0.6	0.6	(1.3)%	0.6	(2.8)%
CFS Non-Retail	25.2%	28.1	28.8	(2.4)%	29.1	(3.6)%
Business Banking	9.2%	10.2	11.0	(6.7)%	12.0	(14.9)%
SME+	4.6%	5.1	5.2	(1.5)%	5.0	1.3%
RSME	11.4%	12.8	12.6	0.8%	12.1	5.7%
Global Banking	40.9%	45.6	42.1	8.4%	36.5	25.0%
Total		111.4	106.8	4.3%	98.8	12.8%

Islamic Banking: Performance Overview



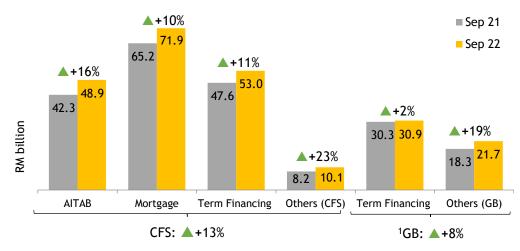
Group Islamic Banking Financial Performance

RM million	9M FY2022	9M FY2021	YoY
Total Income	5,666.6	4,942.3	14.7%
Profit Before Tax	3,529.2	3,094.0	14.1%
Financing & Advances	251,491.9 ¹	225,824.7	11.4%
Deposits & Investment Account:	244,658.3	214,793.1	13.9%
Deposits from Customers	217,825.8	189,384.1	15.0%
Investment Account	26,832.5	25,409.0	5.6%

Maybank Islamic: Key Financial Ratios

Key Financial Ratios	9M FY2022	9M FY2021
Total Capital Ratio (TCR)	16.45%	17.47%
Net Profit Margin (YTD)	2.37%	2.08%
Cost to Income Ratio (CIR)	28.70%	26.08%
Direct FDR ²	92.11%	93.35%

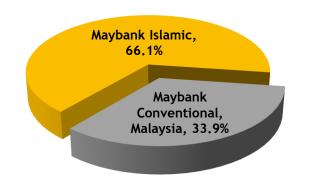
Maybank Islamic: Total Gross Financing¹ grew to RM236.5 billion



Note: Figures are as per latest segmentation breakdown

Maybank Islamic Contribution to Maybank Malaysia Loans

and Financing as at 30 September 2022



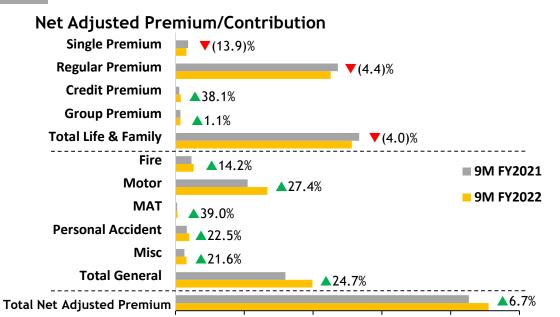
Year	Contribution
Sep 2021	64.0%
Dec 2021	64.9%
Mar 2022	66.0%
Jun 2022	65.7%
Sep 2022	66.1%

¹ Including Financing managed by the Bank i.e. RPSIA financing that are treated as off-balance sheet effective from 31 December 2021

² Direct Financing to Deposits Ratio (FDR) comprising gross financing against deposit and Unrestricted Investment Account (exc. RPSIA assets and liabilities)

Insurance and Takaful: Performance Overview





*Net Adjusted Premium (NAP) = Life/Family Adjusted Premium (100% Regular Premium +10% Single Premium/Credit/Group) + Net Written Premium (General)

2,000

3,000

4,000

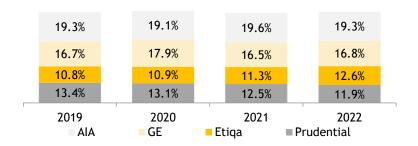
5,000

Profit Before Tax ▼ (56.1)% YoY RM million 690.2 49.0 301.2 303.3 115.1 340.0 223.5 (35.3)9M FY2021 9M FY2022 Life/Family Shareholder's Fund ■ General

1,000

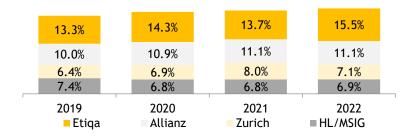
RM Million 0

Life & Family (New Business) Market Share (Malaysia)



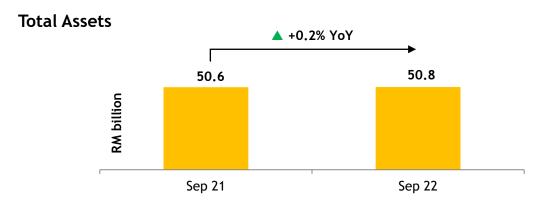
No. 3 in Life/Family (New Business)

General Insurance and Takaful Market Share (Malaysia)



No. 1 in General Insurance and Takaful (Gross Premium)

Note: Market Share is for period Jul - Jun of every year (Source: LIAM / ISM Statistics)



We Continue to Maintain Leadership Position in Digital Banking





Mobile Banking

of Malaysia's digital transaction volume

Internet Banking Market

of Malaysia's digital transaction volume

3-month Active Users

8.1 mil users

As at end-Sep' 22

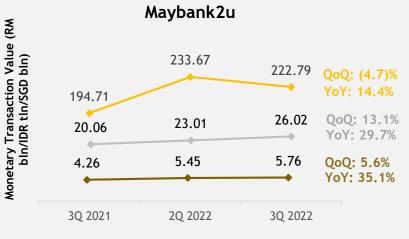


SME Digital Financing RM2.70 bil approved loans since its launch in Sep'20



SME Digital Accounts 150,222 accounts activated sits launch in Feb'20 accounts activated since

*As at Sep' 22



Transaction Volume Growth (QoQ): MY: (4.4)% | IND: 1.5% | SG: 8.9%



MY: (5.8)% | IND: 1.5% | SG: 10.8%



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