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Investor Presentation

VIRTUAL NON-DEAL ROADSHOW WITH INVESTORS (HONG KONG)
7 AUGUST 2023



Table of Contents

Maybank Investment Case Highlights	2-7
M25+ Corporate Strategy Update	9-14
Financial Performance	16-18
Sustainability Highlights	20-25
Appendix:	
Supporting 1Q FY2023 Financial Performance Updates	27-45



Maybank Investment Case Highlights





A Truly Regional Bank

Strong regional footprint with 967 retail and 38 investment banking branches in ASEAN

Benefiting from presence in 18 countries, including financial hubs, to capture regional and global tradeflows



Global Leadership In Islamic Banking

5th Largest Islamic Bank Globally

Well positioned to lead Islamic Wealth Management (IWM) growth via Singapore hub and spokes across ASEAN and Dubai



Sustainability Leader In ASEAN

One of the first ASEAN banks to establish Scope 3 financed emissions baseline

To mobilise RM80 billion of sustainable financing by 2025

Pledged to be Carbon Neutral by 2030 and Net Zero by 2050



Leading Digital Bank

Preferred digital bank in Malaysia with market share of 46.6% and 56.4% respectively in mobile banking and internet banking transaction volume

Expanding digital ecosystems to go beyond financial services



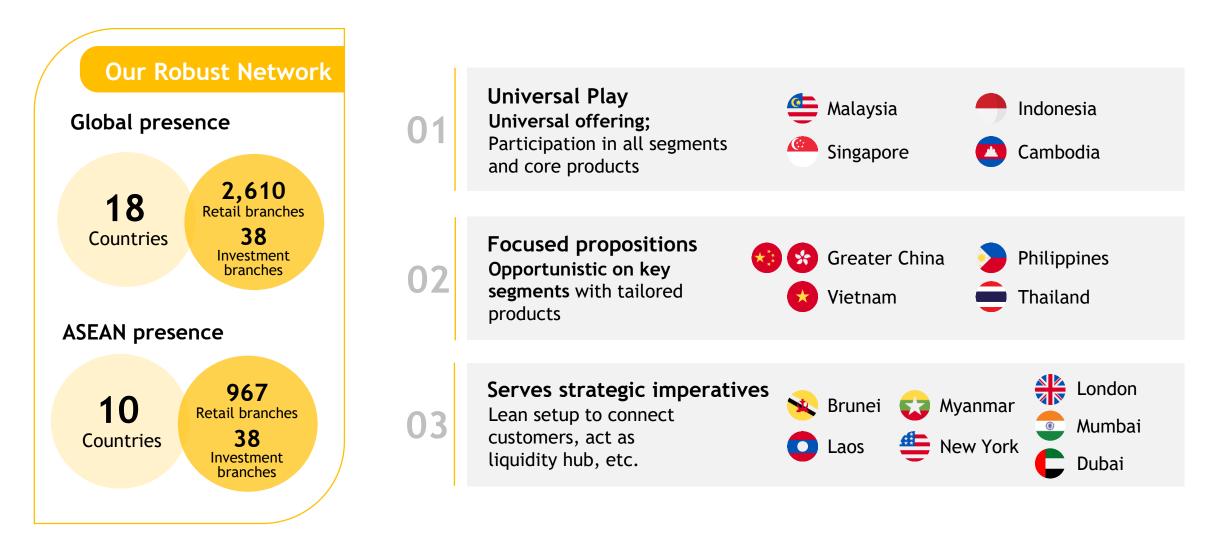
Superior dividend payouts and yields

Strong track record of dividend payout exceeding dividend payout policy of 40% - 60%

One of the highest dividend yielding stocks amongst regional peers

Global Network Sharpened to Three Archetypes Building on Strong ASEAN Franchise





Global Leadership in Islamic Banking



Leadership Position

Globally

5th largest Islamic bank by asset size

Ranked 1st in Global Sukuk League Table

Malaysia

Largest Islamic bank

Ranked 2nd in MYR Sukuk League Table



Towards Becoming a Global Islamic Wealth Management (IWM) Solutions Leader

Maybank Islamic's Wealth Management AUM* at RM62.70 billion as at 31 December 2022

Focus on IWM leadership across home markets:

- o Onshore IWM: Deepen in Malaysia and build in Indonesia
- Offshore IWM: Build Global hub in Singapore to capture offshore IWM growth in regional markets

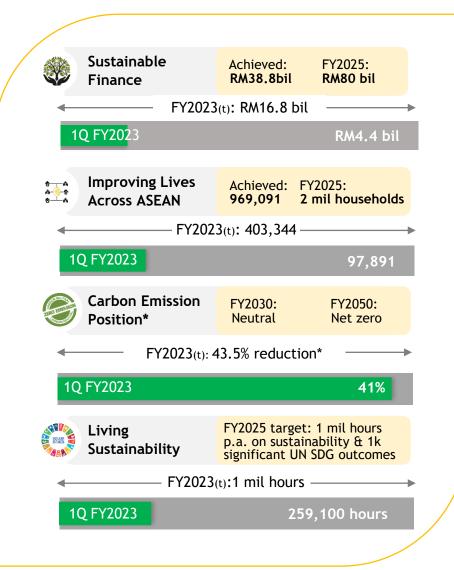
Offer a full suite of Shariah solutions leveraging expertise in Malaysia as the product manufacturing hub covering the five wealth pillars (wealth creation, accumulation, protection, purification and distribution)

Target the growing Affluent and High Net Worth Muslim segments across ASEAN. The need for ethical banking and sustainable Islamic wealth solutions are largely underserved

Develop relationship managers in home markets into certified Islamic wealth managers to serve IWM customers across the region

On Track Towards Becoming a Sustainability Leader in ASEAN







Sustainability Leader in ASEAN



Designed and implemented a Sustainable Product Framework (SPF) in 2022 to enable greater development of green, social & sustainable products. SPF to be enhanced further



One of the first banks in ASEAN to establish Scope 3 financed emissions baseline. It was 25.8 million tCO₂e for FY2O22. Key Contributors: 96% from home markets; 80% from <100 clients for asset classes 1, 2 & 3 and main sectors include Power & Utilities, Oil & Gas, Palm Oil, Agriculture



Developed Climate Risk Policy to identify, assess and manage climate-related risks for the Group's business activities and operations



Capacity Building: Established Client Engagement Guidebook for client-facing employees to provide tailored advisory and solutions to clients to exit or diversify high emitting businesses/activities, to decarbonise or offset their carbon emissions



Maybank and UMW entered into a Memorandum of Collaboration with Bursa Malaysia to pursue a proof of concept for a Sustainability Financing Platform. This partnership enables financial institutions to use disclosed information on the platform to structure sustainable supply chain financing products and programmes that incentivise corporates to adopt low-carbon intensity practices and to reduce their Scope 3 carbon emissions.



Maintained "AA" rating



Listed on the Bloomberg Gender Equality Index (since 2017)



Rated "medium risk" with strong ESG reporting and board level oversight

Leverage NextGen Technology To Drive Customer-Centric Solutioning



Maybank Today

Preferred Digital Bank

46.6%

mobile banking
transaction volume in
Malaysia

56.4%

internet banking transaction volume in Malaysia

Best Mobile Banking by The Asian Banker Malaysia Award 2022

Best Digital Bank for CX in Malaysia by The Digital Banker

A Digital Leader Championing Customer-Centricity

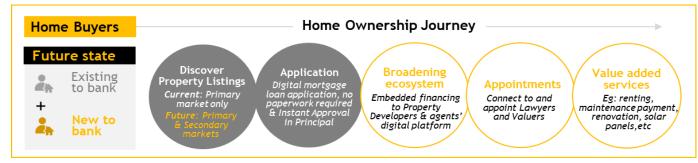
Leveraging NextGen Technology

- Laid foundation for Maybank's API & APP Platform: M-CONNECT
- Enable third parties to participate in our ecosystem and vice-versa
- One stop center for internal stakeholders
- Built flagship data science & visualisation platform:

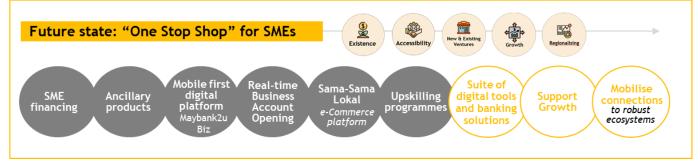
 Maybank INSIGHTS
- Facilitate hyperpersonalisation and business focus outcomes
- Democratise data science functions across the Group

To Enable Expansive Digital Ecosystems with Hyper-personalised Solutions

Maybank Home²u



SME Banking



Consistently Delivering Superior Shareholder Returns



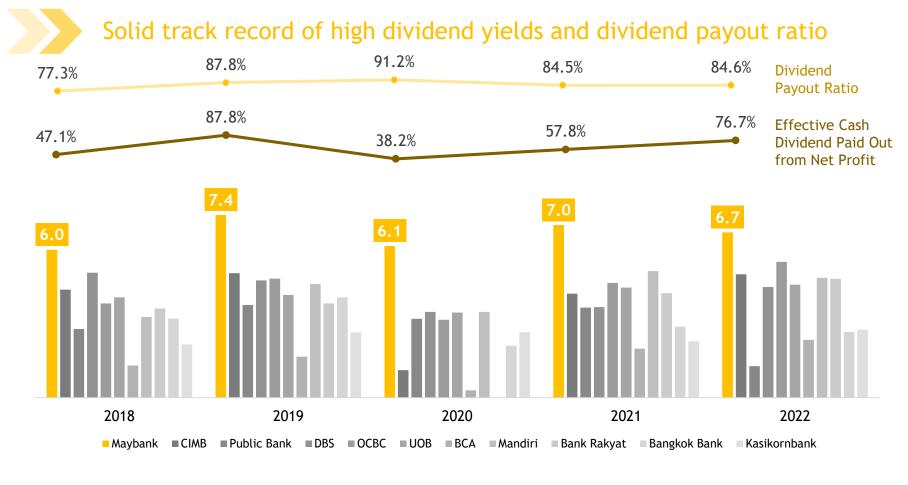
Superior Returns

Consistent Payout above Dividend Payout Policy of

40% - 60%

One of the Highest Dividend Yields in the Region at

6.7%



Annual Dividend Yield (%) 2018-2022

Table of Contents

Maybank Investment Case Highlights	2-7
M25+ Corporate Strategy Update	9-14
Financial Performance	16-18
Sustainability Highlights	20-25
Appendix:	
Supporting 1Q FY2023 Financial Performance Updates	27-45



Maybank's New M25+ Growth Strategy is Anchored on a Greater and Deeper Purpose





Infusing the principles of **ethical banking** (fairness, inclusivity, preservation of environment and exclusion of harmful activities to mankind) as a differentiator to drive **economic value** for the Group



Orchestrating digital ecosystems and integrating customer offerings across the region

"We are a values-driven platform, powered by a bionic workforce that humanises financial services"



Upskilling and equipping Maybankers with the right technological capabilities, further unlocking their potential



Providing customers with hyper-personalised solutions to support them through their life journeys and serving the Community as the Force for Good

Building on the M25 Foundation, M25+ Reinforces the Push for Differentiation and Focuses on Five Strategic Thrusts...



Refined Strategic Thrusts M25 M25 +Continuous improvement Full agile and iterative Minimum Viable Product **Intensify Customer Centricity** (MVP) approach, through customer journeys and imagining endapproach to meet customer state model needs End-to-end STP platform that integrates with ecosystems within Front-end centric, focused on focusing on: **Accelerate Digitalisation and** and beyond banking, embedded with clear technology lending and transaction, modernisation roadmap for tech-for-tech and tech-for-business **Technology Modernisation** discrete system interfaces investment with API laver through cross sector Regionalisation of business and product solutions; and Strengthen Maybank's position Malaysia focused, overseas technological platforms/applications, with clear leadership in beyond Malaysia enabled Malaysia > Fail fast

Achieve True Global Leadership in Islamic Banking

Drive Leadership in

Sustainability Agenda

Islamic wealth management in Malaysia, with ambition for global leadership in asset size

Setting aspirations and goals to

support Maybank as Regional

ESG leader

Global Islamic wealth management, Singapore as hub and Middle East/ASEAN countries as spoke

Expanded scope to embrace ethical banking principles and

execution of **decarbonisation** strategy



- > Empowerment collaborations
- mindset
- > Applying an MVP approach
- Outcome driven



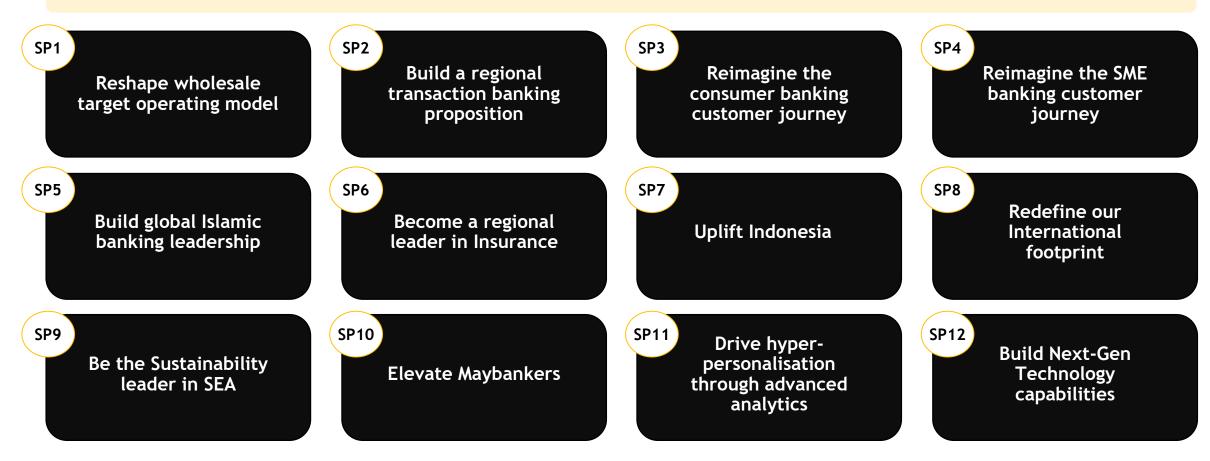
...Through 12 Strategic Programmes (SPs)



РМО

Institutionalise Group-wide Programme Management Office

Go beyond rigorous progress tracking, managing interdependencies and problem resolution to ensure full infusion of ethical banking, regional integration, cross-sector collaboration and Agile ways of working



Investments Will be Made to Accelerate the Development of New Capabilities for Long-Term Growth



Investment in the next three to five years

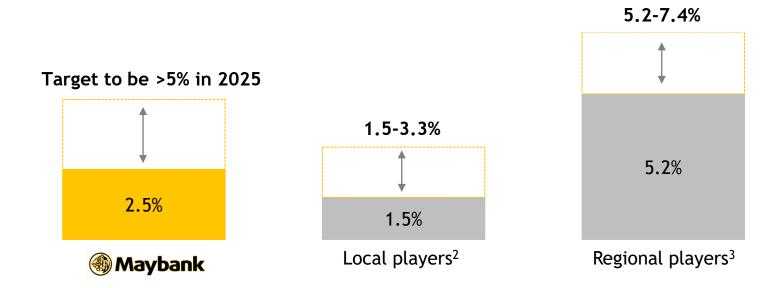
RM3.5 billion - RM 4.5 billion

23%	Tech for Tech Data platforms, Channel integration, Hybrid cloud, Cybersecurity, API layer, etc
53%	Tech for Business CX Journey, Loan Origination system, Payment hub & trade, Regional Islamic wealth platform, etc
24%	People and other investments Talent investments, Expert resources, etc



Planned IT Investments for M25+ Will Bring Us on Par With the Average of Top Regional Banks

Group IT spend¹ as % of revenue vs. peers, 2018-2021



Full Realisation of M25+ Will Holistically Transform Maybank's Performance With Continued Emphasis on BAU Initiatives



Profitability Targets FY2022 FY2025 25.1% ~32% Fee Income Fee Income 10.0% 11%-12% ROE ROE 46.4% ~45% CIR CIR **Non-Financial Targets** ~2-4x ~10%-20% Acceleration in Increased **Customer Satisfaction** time-to-market >90% 25%-30% Next-Gen **Employee** Engagement Workforce

BAU Initiatives Remain a Priority. Also, Group-wide Focus on Improving Asset Quality

Group Community Financial Services	 Non-Retail: Expand RSME and SME+ businesses across universal markets Retail: Boosts mortgage and auto Expand regional wealth management propositions to cater for growing Affluent needs Focus on sustainable solutions
Group Global Banking	 Coverage: Enhance client segment centric approach across products and region IM: Enhance customer investing experience via digitalisation, increase revenue through margin book growth and new products/ businesses MAMG: Grow Islamic/ESG-linked funds and sales from third party distributors and alternative channels
Group Islamic Banking	 Strengthen in country Islamic wealth management and Halal economy proposition as well as drive digitalisation Solidify funding position by targeting SME and retail depositors Drive sustainability agenda and ethical banking
Group Insurance & Takaful	• Enhanced banca and agency in Malaysia• Grow regional business
Maybank Singapore	 Deepen onshore and offshore wealth management business Grow SME Enhance Centre of Excellence (COE) role for trade and wealth business
Maybank Indonesia	 Grow SME and target large corporates instead of state-owned enterprises Liquidity growth with focus on CASA by leveraging digital and other channels Increase productivity by leveraging digitalisation and lean operations Boost wealth penetration

Improving Customer Experience Through Digital Ecosystems and Agile Delivery; Widening SME Business Coverage





Agile Delivery for Better Efficiency and Productivity



Faster Mortgage Processing:

Originate home mortgage applications on the go in a single applications: Sales Force On-The-Go app

Higher avg. monthly mortgage loan application originations:

+22.1%

as at YTD Apr 2023 vs FY2022





Agile Customer Experience: Deployed Agile CX at a pilot branch to improve service quality, speed and experience as well as staff productivity

Achieved faster TAT:

38% for retail account opening



Re-segmentation of SME Business for Wider Coverage



All under one roof: Reorganising RSME, SME+ and Business Banking under Commercial Banking in Malaysia for deeper penetration and expanded the SME+ loans size from RM10mil to RM20mil

Higher loan application (by value)

+>60%

2 weeks since launch vs Jan-Feb'23



Expanding Market Reach:

- Launched SME Digital Financing in Singapore offering digital online clean loan of up to SGD150K
- Expanded Singapore's SME+ loan size from SGD4mil to SGD10mil



Seamless and Improved Consumer Experience through Digital Ecosystems



Expand ecosystem via partnership: E2E integration with Perodua, ApplePay, etc.



'One-Click Renewal' for private motor vehicle policyholders, reduce renewal process time to ~three minutes



Automatic payment for flight delay claims upon detection of a customer's flight delay (no submission required)



First-of-its-kind online Islamic Wasiat (Will), EzyWasiat, with built-in faraid distribution algorithm for inheritance. Customers can update Wasiat anytime

FY2023 M25+ Expected Investments (Opex and Capex) Amount Committed As at Mar'23: RM237.5 million

RM237.5mil

FY2023 Allocation: RM1.45 billion

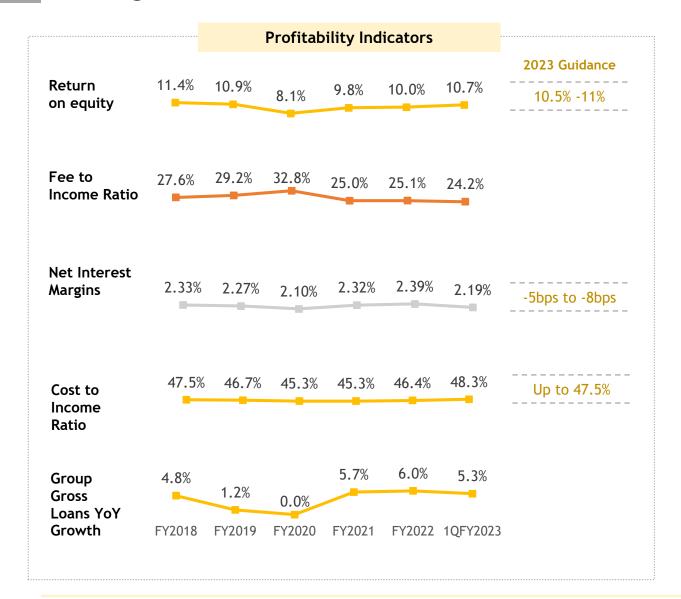
Table of Contents

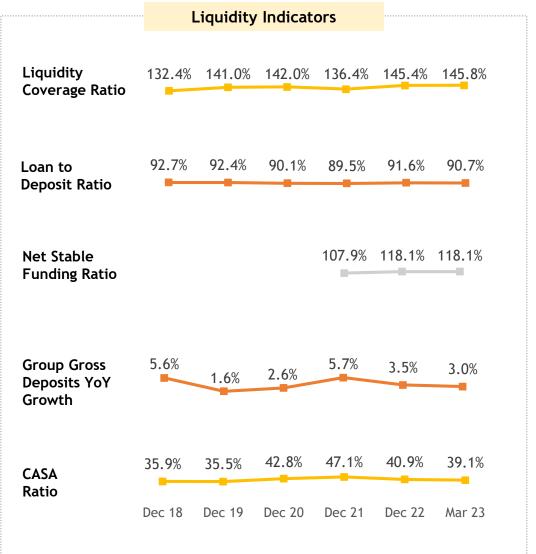
Maybank Investment Case Highlights	2-7
M25+ Corporate Strategy Update	9-14
Financial Performance	16-18
Sustainability Highlights	20-25
Appendix:	
Supporting 1Q FY2023 Financial Performance Updates	27-45



Strong Financial Performance Amidst Challenging Environment



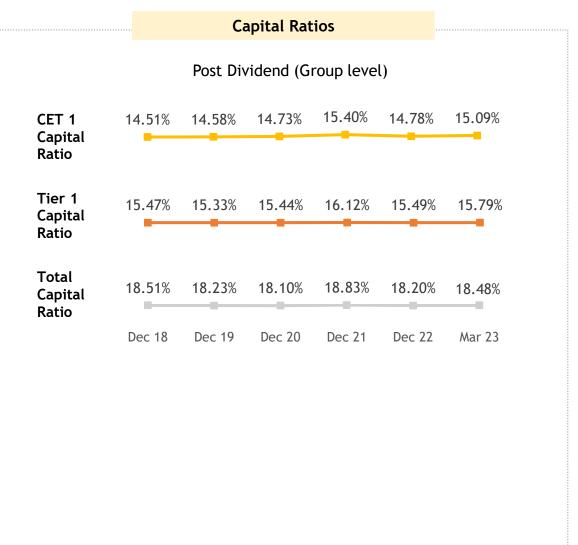




Improving Asset Quality Trends on Strengthening Loan Loss Coverage; Strong and Consistent Capital Positions







FY2023 Priorities: Focus on Revenue and AQ Management; Targeted

Moderating Economic Outlook in 2023

Malaysia

Investments

GDP Growth : 4.5%

OPR : 3.00%

Industry Loans : 4.8% Growth

Singapore

GDP Growth : 0.8%

3M SORA : 3.90%

Industry Loans : 1.0% Growth

Indonesia

GDP Growth : 5.0%

Reference : 5.75% Rate

Industry Loans : 9.5% - 10.5%

Growth



Income

- Focus on growth opportunities across consumer and business segments within ASEAN franchise:
- o Double down on CFS franchise business i.e.: mortgage, RSME and SME+ across universal markets
- o Deepening account planning across segments, products and countries for Global Banking
- o Expand regional wealth management penetration and strengthen Islamic wealth management proposition in home markets
- o Deploy sustainable financing and decarbonisation solutions to customers



Balance Sheet Management

- Maintain strong liquidity position to support asset growth. Continue RWA optimisation initiatives to maintain robust capital levels
- Defend CASA balances tactically amidst intense deposit competition and pricing war, especially in Malaysia
- Potential NIM compression of between 5 bps and 8 bps



Investment/ Cost **Expenditure**

- Strategic investments to enhance IT capabilities, integrate ecosystems within and beyond banking, and drive regional cross-selling synergies aligned to M25+
- Group CIR to potentially increase up to 47.5%, taking into account the higher union-related CA expenses arising from its recent conclusion



Asset Quality Management

- Focus on asset quality recovery efforts and enhanced asset quality management towards achieving a sustained lower net credit charge off (NCC) rate
- FY2023 NCC rate guidance of between 35 bps and 40 bps, with the possibility of an upside revision in second half
- Monitor health of residual loans under repayment assistance programmes across key markets



Sustainable Shareholder **Returns**

- Group ROE guidance of between 10.5% and 11% in FY2023, as revenue is expected to be impacted by slowing global growth and compressing NIMs from higher funding costs as well as cost spend on strategic investments and higher union-related CA expenses
- Maintaining our 40%-60% dividend payout policy while prioritising higher cash component to reward shareholders and optimise capital

Table of Contents

Maybank Investment Case Highlights	2-7
M25+ Corporate Strategy Update	9-14
Financial Performance	16-18
Sustainability Highlights	20-25
Appendix:	
Supporting 1Q FY2023 Financial Performance Updates	27-45



Maybank's Established Sustainability Frameworks, Policies & Guides Are Aimed At Driving Clear ESG Integration and Furthering Our Solutioning



Sustainable Product Framework

Objective

- Guide development of themed Green, Social and Sustainable Products that reference specific use of proceeds
- Outline methodology and associated procedures to classify and report financial products and services offered by Maybank as sustainable

<u>Scope</u>

- Applicable businesses Group-wide for both Conventional and Islamic products
- Recognises sustainable finance for various offerings (i.e.: Corporate lending, Debt & Equity capital markets, Trade financing, Retail financing, Insurance, Asset and Investment management)

Climate Risk Policy

Objective

 To identify and assess climate related risks, guided by TCFD and key regulatory requirements across markets

Scope

- Applicable Group-wide
- Climate risk evaluates physical and transition risks while financial risks considerations include credit, market, underwriting, operational and liquidity risks. The economic transmission from climate and financial risks are evaluated at the individual businesses and household levels as well as the broader economy and vice versa

Sustainability Linked Products (SLP) Guidelines

Objective

- For Relationship Managers (RM) to identify material sustainable KPIs and Sustainability Performance Targets (SPT) for SLPs
- Also to understand possible SLP financing scenarios and corresponding SPT approval process

<u>Scope</u>

 SLPs are bonds or any type of loan instruments and/or contingent facilities which incentivise the borrower's sustainability performance objectives measured using predefined SPTs and KPIs

Client Engagement Guidebook

Objective

- Equip RMs with the right skills to engage large and medium-sized corporate clients on sustainability and climate related matters
- Supplement RMs with sufficient tools and resources to strategically identify potential financing/advisory opportunities
- Educate RMs on how to convert the information gathered from their research and client engagement into providing meaningful and/or unique solutions to assist the client in their decarbonisation journey

Our High /Sensitive ESG Sector Papers and RACs Undergo Frequent Reviews to Incorporate Latest Developments and Evolving ESG Trends



Maybank's ESG Policy requires that sectors identified as presenting significant ESG risks be subject to ESG RAC via the establishment of Sectoral Position Papers, which are subject to annual review

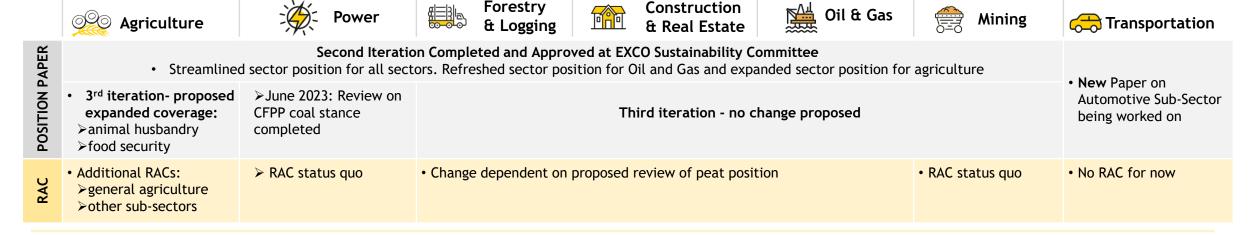
2020	Announced our No Deforestation, Peat and/or Exploitation ("NDPE") stance which applies to all relevant sectors, including but not limited to palm oil, forestry and logging sectors		
May FY2021	Announced our No New Coal Financing stance, which was initially via a Coal Statement of Intent and was then superseded by the Power and Mining & Quarrying ESG Sector Position Papers. Completed the review of the coal stance on Coal-Fired Power Plants ("CFPP") in June 2023		
FY2021	Completed six high / sensitive ESG Sector Position Papers and identified Transportation as an additional ESG Sector Position		
Mar 2023	ESG Vulnerable Sectors Loan Exposure to RSME and Non-Retail Borrowers		
	1.91% 0.64% 2.57% 0.03% 0.34%		

Oil & Gas

Mining

(Minerals)

Coal



Forestry &

Palm Oil

First Bank in Malaysia to Establish Financed Emissions Baseline; Now Acting On Findings to Decarbonise Our Portfolio Together With Clients



96% of 25.8 million tCO2e for FY2022 contributed by home markets



- Monitor government policies
- Take industry leadership position in building capabilities and solutions

80% from <100 clients for asset classes 1, 2 and 3



• Prioritise engagements with these companies:

- o Require customer-specific emissions data
- Drive setting of Science Based Targetsaligned climate targets
- Familiarise with clients' transition plans and provide transition support

Kev contributing sectors:

- Power & Utilities
- Oil & Gas
- Palm Oil
- Agriculture



- Develop transition financing products to support transition plans
- Set limits
- Conduct quantitative analysis on transition & physical risks and opportunities
- Improve data quality of the measurement
- Perform scenario analysis & stress tests
- Establish a pathway towards decarbonisation

Further steps are also being put in place to support our capability building journey towards net zero:

Financed Emissions Carbon Calculator



Central

Data

Emissions

Repository

Maybank

Emissions

Dashboard



Law Unique Value



- Financed emissions reported monthly • Data to presented in a dashboard format
- with tailored reporting for emissions arising from individual client/account
- Pre-deal emissions calculator to be made available to aid new business

 Annual reduction of emission intensity from high risk sector

Portfolio Emissions glide paths towards Net Zero



Portfolio

paths

Strategies/

net zero

initiatives to

move towards

emission glide



Unique Value Proposition



- Net zero GHG emissions by 2050
- Decarbonisation / transition plans to align the Group's portfolios with the identified climate targets
- Review of the Group's existing climaterelated commitments, strategies, targets, and performance against market practices and global standards

Consistent Groupwide Client Engagement Strategy To Identify Transition Finance Opportunities Based on Clients' Transition Profile



EXIT

Exiting an activity

because of its highly emissive feature. Firms can either convert, divest or decommission brown assets **DIVERSIFY**

Growing organically,

acquiring or merging with less emitting actors to change business mix **DECARBONISE**

Investing and implementing

new processes, feedstock/ fuel changes, R&D expenses in less carbon-intensive processes **OFFSET**

Compensating for emissions

by buying or developing offsetting projects including nature based solutions or investing/ developing CCUS projects PROVIDE DECARBO-NISATION SOLUTION

Helping other companies to decarbonise

For example low-carbon electricity or biofuels providers, an aluminum producer helping with mobility's electrification

GGBs potential Involvement across different activities

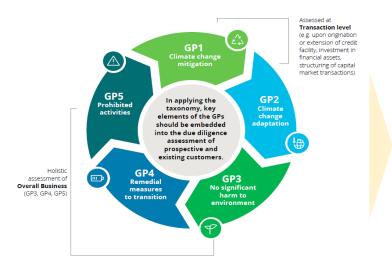
- M&A for divestment
- Funding for conversion / decommissioning
- M&A and leveraged finance for acquisition
- Capex funding (bonds / loans) for growing organically
- Capex funding (bonds / loans) for growing organically
- WC / FX for new business
- Funding (bonds / loans) for developing offset projects
- M&A for acquisition of new business
- Carbon trading

- Capex funding (bonds / loans) for growing organically
- WC / FX for new business
- M&A to acquire to expertise

We Are Also An Active and Leading Industry Player in Supporting the Implementation of Regulatory Requirements and Industry Firsts

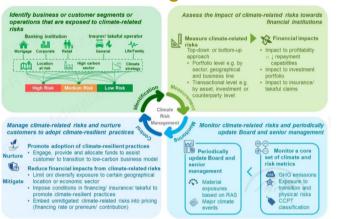


Climate Change and Principle-based Taxonomy (CCPT)



- Introduced in 2021, Maybank was one of the pilot FIs to start classifying loans and investment assets according to CCPT. Have successfully embedded CCPT in daily business operations such as risk appetite and credit decision making
- Maybank was also the Co-Lead of CCPT Implementation Group (CCPT IG) for the financial industry through the Joint Committee on Climate Change ("JC3"). Among others, CCPT IG set the standards and approach for other FIs to follow in implementing in CCPT
- Maybank has conducted various CCPT trainings not just internally, but also to the industry and to BNM Supervision team to assist them in auditing other FIs

Climate Risk Management and Scenario Analysis (CRMSA)



- Introduced in 2022, Maybank has identified the gap analysis required to meet BNM's deadlines as stipulated in the policy document
- Within CRMSA, Maybank leads the Physical Risk Working Group and is an active member in Transition Risk Working Group as well. A working group for Scenario Analysis is expected to be established in 2024

Meanwhile, We Have Reduced 41.1% of Our Own Scope 1 and 2 Emissions, Well On Our Way To Carbon Neutrality by 2030



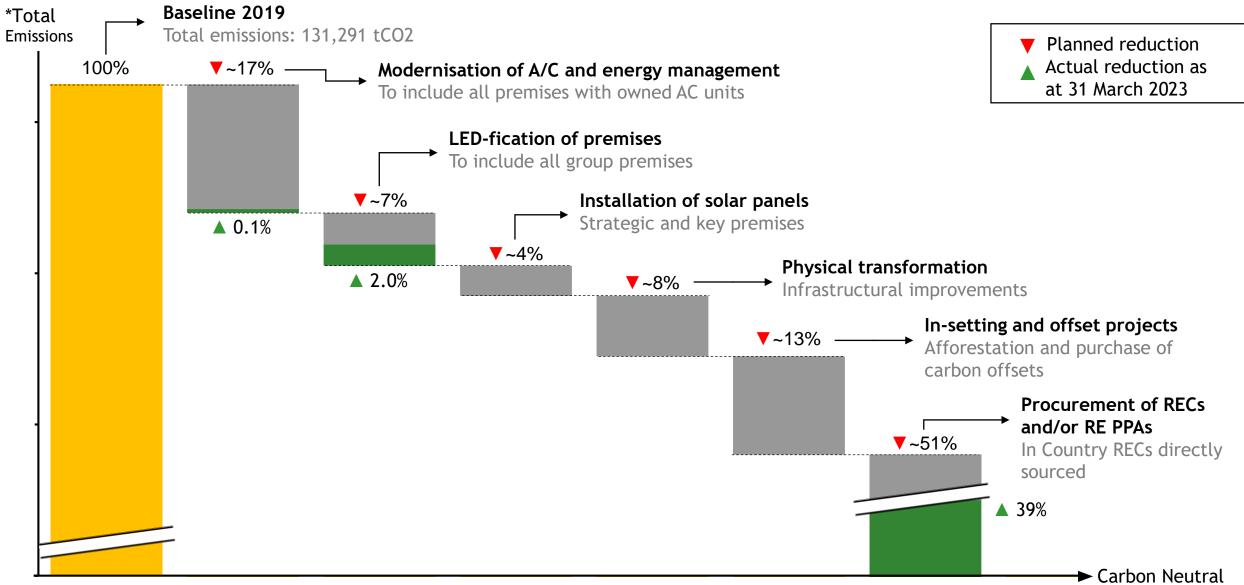


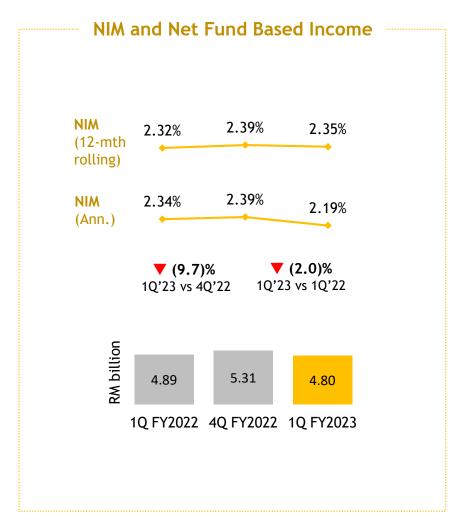
Table of Contents

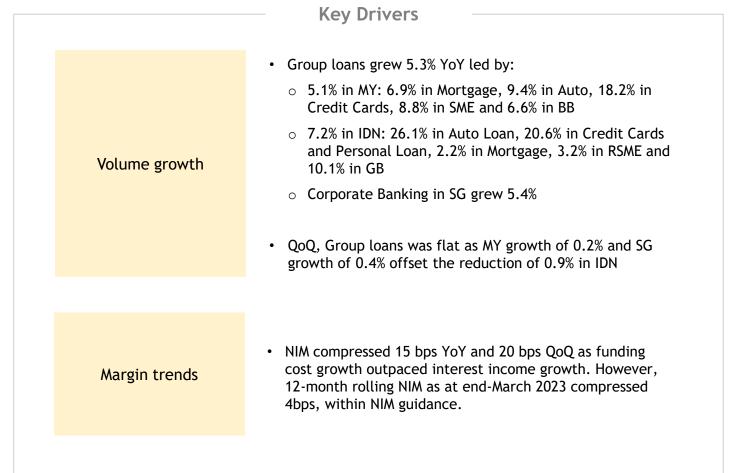
Maybank Investment Case Highlights	2-7
M25+ Corporate Strategy Update	9-14
Financial Performance	16-18
Sustainability Highlights	20-25
Appendix:	
Supporting 1Q FY2023 Financial Performance Updates	27-45



Net Fund Based Income Impacted by NIM Compression Arising From Higher Funding Cost

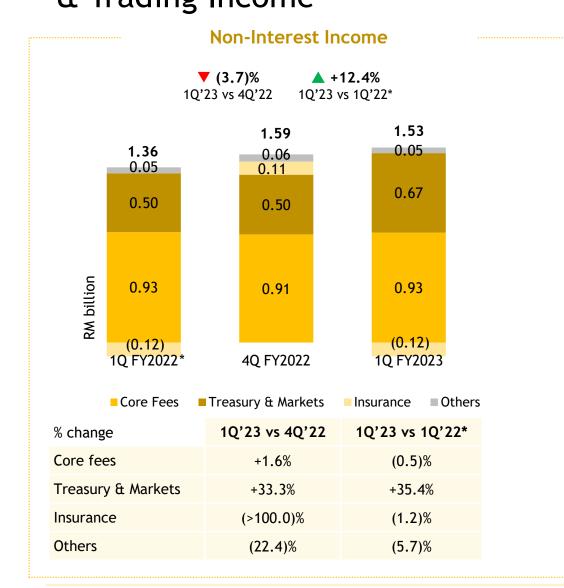






Higher NOII from Gains on Derivatives, Foreign Exchange and Investment & Trading Income





Key Drivers

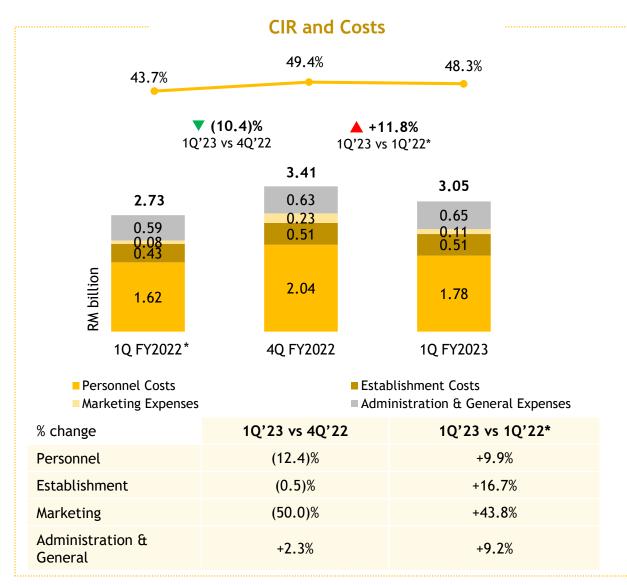
- Treasury & markets income growth of 35.4% YoY mainly driven by:
 - o realised & unrealised derivative gains of RM0.32 billion compared to a loss of RM0.91 billion last year
 - o foreign exchange profit: Up >100% YoY to RM0.60 billion
 - o gains in investment and trading income of RM0.23 billion versus a loss of RM9 million in the previous year
 - offsets by MTM loss on financial liabilities of >100% to -RM0.42 billion against a MTM gain of RM1.47 billion in 1QFY2022
- Core fees reduced by 0.5% YoY on lower brokerage income and fees on loans, advances and financing
- Meanwhile, Group Wealth Management net fee income was flat YoY at RM0.29 billion versus RM0.28 billion in 1QFY2022
- NOII reduced by 3.7% driven by weaker insurance income but mitigated by an increase in treasury & markets income and core fees by 33.3% and 1.6% respectively

1QFY2023 Core fees

Commission	Service charges and fees	Underwriting fees	Brokerage income	Fees on loans, advances and financing
RM0.34 billion	RM0.43 billion	RM0.03 billion	RM0.09 billion	RM0.04 billion
▲ +3.6% YoY	▲ +3.3% YoY	▲ +>100% YoY	▼ (20.8)% YoY	▼ (40.1)% YoY
▼ (0.8)% QoQ	▼ (1.4)% QoQ	▲ +89.8% QoQ	▲ +25.2% QoQ	▼ (15.2)% QoQ

Cost Increases on Personnel, IT and Revenue-Related Expenses



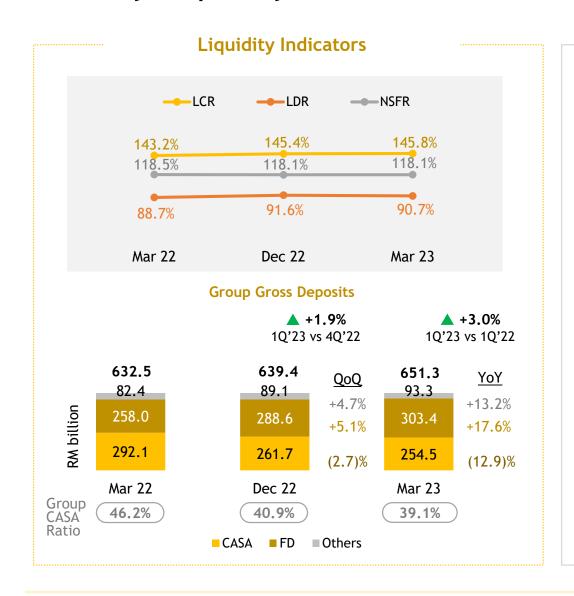


Key Drivers

- Cost increase of 11.8% YoY mainly driven by:
 - +9.9% increase in personnel costs, which includes collective agreement adjustments (normalised growth would be 7.0%)
 - +43.8% increase in marketing expenses on higher giftpoints expenses and advertising & publicity spend
 - +16.7% increase in establishment cost mainly from higher IT costs due to software maintenance, contract staff, data processingrelated spend, and higher ROU assets depreciation
 - +9.2% increase in admin and general expenses from credit card related fees on higher billings and merchant volume as well as other general expenses
- Minimal M25+ related spend of RM39.6 million as at 1Q FY2023, of which RM4.5 million is for project-related opex and capex spend
- QoQ, cost reduced 10.4% mainly due to lower personnel expenses (-12.4%) and marketing expenses (-50.0%). This is mainly attributed to seasonal expenses incurred in 4Q2022, i.e.: marketing campaigns, etc

Healthy Liquidity Levels





Key Drivers

Liquidity Position

- Healthy Group liquidity ratios with NSFR and LCR levels above regulatory requirements
- Group gross deposits grew 3.0% YoY supported by:
 - 5.2% increase in MY as FD grew 14.1% and other deposits rose
 12.9% while CASA reduced 3.8%
 - 0.3% increase in SG as FD grew 42.8% offset by CASA decline of 43.5% as customers remain price sensitive
 - Offset by 2.0% reduction in IDN on lower FD (-11.0%) while CASA grew +8.2%

Deposits

- Group CASA ratio moderated to 39.1% from 46.2% a year ago, but remains above pre-pandemic level (Dec'19: 35.5%):
 - MY CASA ratio 44.1% at Mar'23 (Mar'22: 48.3%, Dec'19: 38.7%)
 - SG CASA ratio 27.8% at Mar'23 (Mar'22: 49.3%, Dec'19: 29.1%)
 - IDN CASA ratio 51.8% at Mar'23 (Mar'22: 46.9%, Dec'19: 36.5%)
- QoQ, Group deposits grew 1.9% driven by growth of 1.2% in MY and 4.1% in SG offset by reduction of 1.8% in IDN. FDs grew 5.1% offsetting CASA outflow of 2.7%

- 1) BNM's minimum LCR and NSFR requirements are 100%
- 2) LDR excludes loans to banks and FIs

Malaysia's Loans Under Relief Reduces to 0.9% of Outstanding Balances; Continued Reduction in Other Home Markets With Minimal AQ Slippages



% of Loans Under Repayment Assistance, Relief and R&R Programmes Against Respective Total Home Market Loans

41

Malaysia —			
% of Outstanding Loan Balance^	31/01/23	30/04/23	
Auto Finance	2.0%	1.8%	
Other Retail Loans	1.8%	1.0%	
SME	1.6 % ¹	0.5%1	
Total CFS	1.3%	0.5%	
Global Banking (GB)	2.2%	1.5%	
Total Malaysia*	1.7%	0.9%	

*Includes URUS and Flood Relief Assistance Programmes

- SME: 10.2% missed payments (for loans that have commenced payments)
- GB: No missed payments for loans still under the RA and relief programmes. However, 4% missed payments for loans that have expired from said programmes (includes non-impaired and impaired loans)

Singapore Singapore			
% of Outstanding Loan Balance^	31/01/23	30/04/23	
SME	42.9%	39.8%	
Business Banking (BB)	15.7%	13.8%	
Total CFS	5.3%	4.9%	
Total Singapore	3.0%	2.7%	

- All remaining loans under relief are under ESG²
- 96% prompt payments

Indonesia				
% of Outstanding Loan Balance^	31/01/23	30/04/23		
Mortgage	6.7%	5.9%		
RSME	11.2%	10.1%		
SME+	11.1%	10.7%		
Business Banking (BB)	12.3%	11.4%		
Total CFS	7.8%	7.0%		
Global Banking (GB)	9.5%	9.3%		
Total Indonesia	8.5%	7.9%		



Outstanding loans still under relief

- Principal-only deferment option at 12%
- Other relief packages at 88%
- 57% prompt payments



Outstanding loans still under relief

- Principal-only deferment option at 69%
- Reduced instalments at 15%
- Conversion of working capital to term loan instalments and facility extensions at 16%
- 100% prompt payments

[^] Against o/s total gross loans by each country's respective segments @ 31 Jan 2023 & 30 Apr 2023 2 ESG is the MAS SGD Facility that provides low-cost funding for banks to grant loans under Enterprise

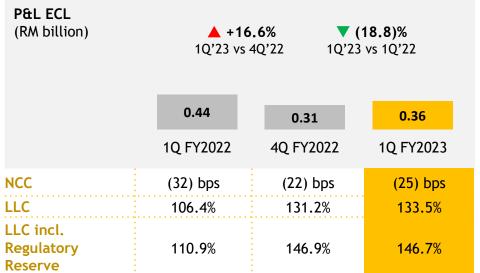
¹ Includes Special Relief Facility loans disbursed (RM0.69 billion as at 30 Apr 2023)

Singapore's Temporary Bridging Loan Programme and Enterprise Financing Scheme - SME Working Capital Loan

Improving AQ; Maintaining MOA of RM1.7 billion



Loan ECL, NCC, and LLC



Key Drivers

Loan ECL reduced by 18.8% YoY:

NCC

LLC

- o As loans impaired during the period reduced and on writebacks for specific corporate borrowers, resulting in lower net credit charge off rate of 25 bps
- o Maintained RM1.7 billion management overlay (MOA) on balance sheet, with 44% allocated for CFS and RSME portfolio although repayment assistance programmes continue to trend lower
- QoQ, loan ECL increased by 16.6% mainly on additional MOA to cater for potential asset quality deterioration for loan portfolios given rising macroeconomic headwinds and inflationary pressure in FY23

Gross Impaired Loans (GIL)

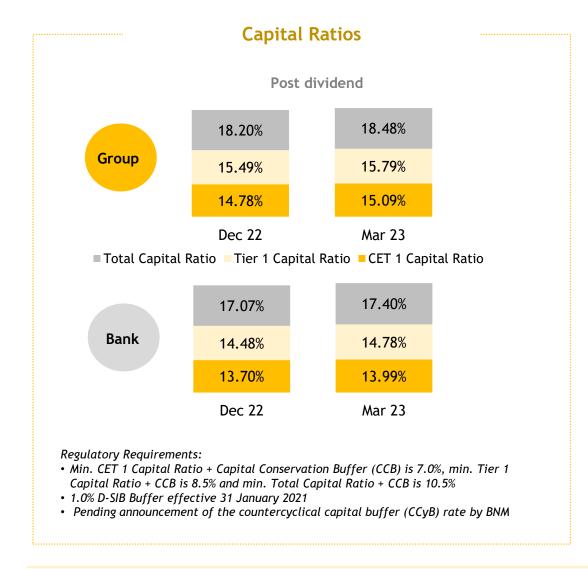
		Mar 2022		De	c 2022	Mar 2023	
		%	RM billion	%	RM billion	%	RM billion
Non Performing Loans (NPL)		1.59%	8.95	1.22%	7.14	1.25%	7.39
Restructured & Rescheduled (R&R)		0.04%	0.24	0.07%	0.43	0.04%	0.26
Impaired Due Judgmental/ Triggers (IPL)	Obligatory	0.32%	1.77	0.28%	1.63	0.21%	1.25
Total GIL Rat	io	1.95%	10.95	1.57%	9.20	1.50%	8.89
Of which:	Malaysia	1.22%	4.20	1.38%	5.02	1.37%	4.98
	Singapore	1.38%	1.88	0.57%	0.82	0.60%	0.87
	Indonesia	5.38%	1.61	4.19%	1.31	4.14%	1.34

Key Drivers

- Group GIL improved to 1.50% due to write-offs, recoveries and low formation of newly impaired loans
- R&R balances remained small and manageable
- Stable trends across most line of businesses in home markets

Robust Capital Positions





Key Drivers

- Capital ratios remain robust with Group CET1 capital ratio at 15.09% and Group total capital ratio at 18.48%, well above regulatory requirements
- Credit RWA growth of 2.7% YoY remains below Group gross loans growth of 5.3%, as a result of ongoing RWA optimisation initiatives to ensure optimal capital utilisation

Growth (%)	YoY	YTD Ann.
Group Gross Loans	5.3%	3.3%
Total Group RWA	1.4%	3.6%
- Group Credit RWA	2.7%	6.4%

Overall Business and Financial Impact from the Adoption of MFRS 17



Business Perspective

- Not expected to have a notable impact on pricing and product strategies
- No significant impact expected to the business, financial strength, claims paying ability, or dividend paying capacity of Etiqa. Accordingly, no significant changes to the business strategies anticipated at this juncture

Capital Requirements

• No significant impact to capital requirements for Etiqa anticipated

Financial Statements

- The financial impact from the adoption of MFRS 17 are mainly from the following key components:-
- > Insurance revenue recognition

The measurement model will affect the revenue recognition and contract liabilities computation

Deferment of expenses

Amortisation of the identified acquisition of directly attributable expenses over the policy coverage period i.e. sales related expenses, commission etc.

Insurance finance income/(expenses)

The change of the time value of money mainly from Life and Family businesses, interest accretion on Future Cash flow i.e. the change in discounting factor used over the period

• Impact to Maybank's income statement and balance sheet arising from MFRS 17 adoption can be found in Note A40 (i & ii) of the Maybank 1Q FY2023 Financial Statements

Maybank is in compliance with MFRS 17 requirements for 1QFY2023 reporting. As Etiqa has opted to use the various approaches to transition allowed under MFRS 17, the financial impact might vary depending on type of business:

General Businesses The discounting of insurance contract/takaful certificate liabilities will be applied. Acquisition expenses such as agency and sales commission and claims are now amortised over the coverage period

Life/Family Credit Businesses Revenue is now recognised when service is rendered over the coverage period as opposed to the previous practice of upfront recognition at inception. For example, policies/certificates such as Mortgage Reducing Term Assurance or Mortgage Reducing Term Takaful can only see revenue recognition over the duration of the credit policy/certification's coverage period, which averages about 30 years

Life/Family Investment Linked Businesses Insurance liability recognition under MFRS 17 now includes expected future income, which is the surplus transfer from the participants' fund. The inclusion was not allowed under MFRS 4.

P&L Summary: 1Q FY2023 (YoY)



RM million	1Q FY2023	1Q FY2022 (Restated)	YoY	4Q FY2022 (Not Restated)	QoQ
Net fund based income *	4,796.7	4,893.9	(2.0)%	5,311.5	(9.7)%
Non-interest income *	1,527.6	1,358.8	12.4%	1,585.6	(3.7)%
Net operating income	6,324.3	6,252.7	1.1%	6,897.1	(8.3)%
Overhead expenses	(3,052.2)	(2,730.0)	11.8%	(3,407.2)	(10.4)%
Personnel Costs	(1,783.0)	(1,623.1)	9.9%	(2,036.6)	(12.4)%
Establishment Costs	(507.0)	(434.3)	16.7%	(509.3)	(0.5)%
Marketing Expenses	(113.9)	(79.3)	43.8%	(227.9)	(50.0)%
Administration & General Expenses	(648.2)	(593.3)	9.2%	(633.4)	2.3%
Pre-provisioning operating profit (PPOP) 1	3,272.1	3,522.7	(7.1)%	3,489.9	(6.2)%
Net impairment losses	(292.9)	(597.1)	(50.9)%	(191.0)	53.4%
Operating profit	2,979.3	2,925.7	1.8%	3,298.9	(9.7)%
Profit before taxation and zakat (PBT)	3,055.8	2,975.2	2.7%	3,307.1	(7.6)%
Net Profit ²	2,265.4	2,046.9	10.7%	2,167.3	4.5%
EPS - Basic (sen)	18.8	17.2	9.1%	18.0	4.5%

Restated 1QFY2022 comparative information as MFRS 17 has replaced MFRS 4 Insurance Contracts for annual periods on or after 1 January 2023.

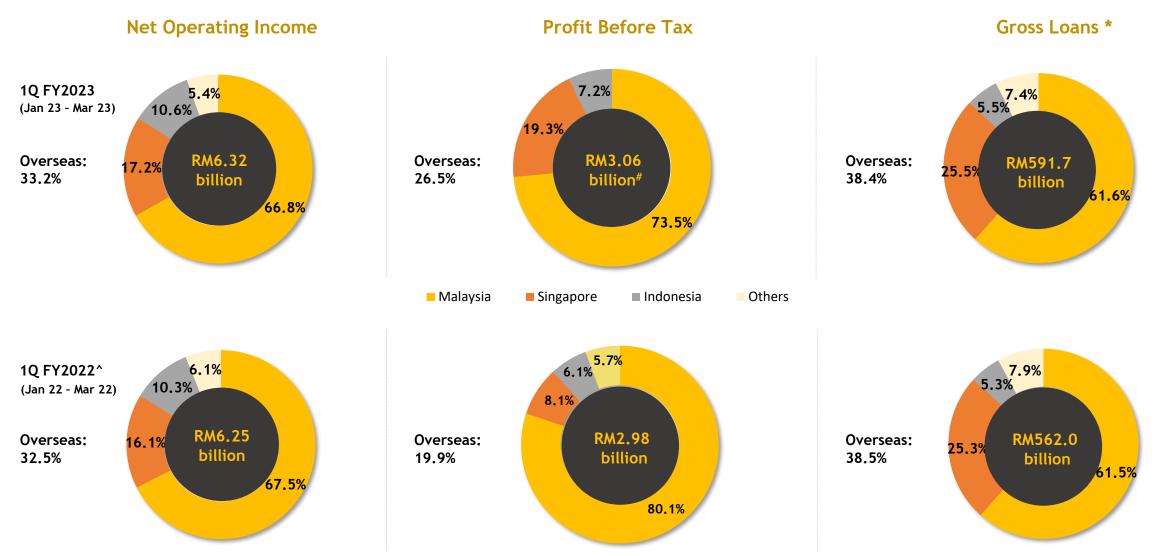
^{*} From consolidated 1Q FY2023 Group numbers, Insurance and Takaful accounts for 12.7% of net fund based income and (6.6)% of non-interest income

¹ Pre-provisioning operating profit (PPOP) is equivalent to operating profit before impairment losses

² Net Profit is equivalent to profit attributable to equity holders of the Bank

International & Malaysia Portfolio Mix 1Q FY2023





Note:

^{*}Profit Before Tax country percentages for 1Q FY2023 excludes Others as they registered a loss before tax of RM19.0 million

^{*} Net of unwinding interest and effective interest rate

[^]Restated 1QFY2022 comparative information as MFRS 17 has replaced MFRS 4 Insurance Contracts for annual periods on or after 1 January 2023

Group Gross Loans Growth: 31 March 2023



	% of Portfolio	31 Mar 2023	31 Dec 2022 (Restated)	QoQ	YTD Annualised	31 Mar 2022 (Not Restated)	YoY
Group Gross Loans		591.7	586.9	▲ 0.8%	▲ 3.3 %	562.0	▲ 5.3%
Malaysia (RM billion)	61%	363.7	362.9	▲ 0.2%	▲ 0.8%	345.9	▲ 5.1%
Community Financial Services	77%	279.7	278.2	▲ 0.5%	▲ 2.1 %	263.0	▲ 6.4%
Global Banking	23%	83.5	84.4	(1.0) %	▼ (4.2)%	83.0	▲ 0.6%
International (RM billion)	38%	222.0	218.4	▲ 1.7%	▲ 6.6%	211.0	▲ 5.2%
Singapore (SGD billion)	66%	43.9	43.7	▲ 0.4%	▲ 1.7%	44.0	v (0.4)%
Community Financial Services	56%	24.3	24.6	▼ (1.2)%	▼ (4.8)%	25.0	(2.7) %
Global Banking	44%	19.0	18.5	▲ 2.7 %	10.7 %	18.0	▲ 5.4%
Indonesia (IDR trillion)	15%	109.9	110.8	v (0.9)%	▼ (3.5)%	102.5	▲ 7.2 %
Community Financial Services	62%	68.3	67.8	▲ 0.7%	▲ 3.0%	65.0	▲ 5.2%
Global Banking	38%	41.2	42.7	▼ (3.5)%	▼ (13.8)%	37.5	▲ 10.1%
Other markets (RM billion)	20%	44.3	43.8	1.1%	4.5 %	44.2	▲ 0.3%
Investment banking (RM billion)	1%	7.8	7.3	▲ 6.8%	▲ 27.0 %	8.2	▼ (4.9)%

^{*}Restated comparative loan figures as at 31 December 2022 position as MFRS 17 has replaced MFRS 4 Insurance Contracts for annual periods on or after 1 January 2023

Malaysia Loans Growth: 31 March 2023

RM billion	% of Portfolio	31 Mar 2023	31 Dec 2022	QoQ	YTD Annualised	31 Mar 2022	YoY
Community Financial Services (reported)	77%	279.7	278.4	▲ 0.5%	1.9 %	263.0	▲ 6.4 %
Community Financial Services (rebased) ¹	77%	279.7	278.2	▲ 0.5%	2.1 %	263.0	▲ 6.4 %
Consumer	61%	223.3	222.6	▲ 0.4%	1.4 %	210.6	6.0 %
Total Mortgage	34%	125.1	123.0	▲ 1.6 %	▲ 6.6%	117.0	▲ 6.9%
Auto Finance	16%	60.0	58.8	▲ 2.0 %	▲ 8.0%	54.8	▲ 9.4 %
Credit Cards	2%	8.8	8.8	v (0.6)%	v (2.3)%	7.4	▲ 18.2%
Unit Trust	8 %	27.4	29.7	(7.8) %	V (31.0)%	29.1	(6.1) %
Other Retail Loans	1%	2.2	2.2	v (2.7)%	V (10.8)%	2.2	▼ (3.3)%
Business Banking + SME (reported)	15%	56.4	55.8	1.0 %	▲ 3.9%	52.4	▲ 7.6 %
Business Banking + SME (rebased) ¹	15%	56.4	55.7	▲ 1.2 %	4.8 %	52.4	▲ 7.6 %
SME (reported)	7%	26.4	26.3	▲ 0.4%	1.4 %	24.2	8.8 %
SME (rebased) ¹	7%	26.4	25. <i>7</i>	▲ 2.5 %	10.1 %	24.2	▲ 8.8 %
Business Banking (reported)	8%	30.0	29.5	▲ 1.5%	▲ 6.2 %	28.1	▲ 6.6%
Business Banking (rebased)1	8%	30.0	30.0	▲ 0.1%	▲ 0.3%	28.1	▲ 6.6%
Global Banking (Corporate) (reported)	23%	83.5	84.3	(0.9) %	V (3.6)%	83.0	▲ 0.6%
Term Loan	58%	48.7	48.6	△ 0.2%	▲ 0.7%	49.0	v (0.6)%
Short Term Revolving Credit	29%	24.2	25.5	v (5.1)%	v (20.6)%	22.4	▲ 8.0 %
Trade Finance and Others	13%	10.6	10.2	4.6 %	18.5 %	11.6	v (8.5)%
Global Banking (Corporate) (rebased) ¹	23%	83.5	84.4	v (1.0)%	(4.2) %	83.0	▲ 0.6%
Total Malaysia		363.7	362.9	▲ 0.2%	▲ 0.8%	345.9	▲ 5.1%

Singapore Loans Growth: 31 March 2023



SGD billion	% of Portfolio	31 Mar 2023	31 Dec 2022	QoQ	31 Mar 2022	YoY
Community Financial Services	56%	24.3	24.6	▼ (1.2)%	25.0	▼ (2.7)%
Consumer	40%	17.6	17.9	▼ (1.4)%	18.6	▼ (5.1)%
Housing Loan	28%	12.4	12.6	▼ (1.5)%	13.0	▼ (5.1)%
Auto Loan	5%	2.3	2.3	▲ 2.9%	2.4	v (0.6)%
Cards	1%	0.3	0.3	▼ (5.2)%	0.3	▲ 7.4%
Others	6 %	2.6	2.7	▼ (3.9)%	2.9	v (9.9)%
Non-Individuals	16%	6.7	6.8	v (0.7)%	6.4	4.5 %
RSME	4%	1.8	1.9	▼ (3.1)%	1.8	1.0 %
Business Banking	8%	3.3	3.3	v (0.4)%	3.3	▼ (0.1)%
Others	4%	1.6	1.6	▲ 1.5 %	1.3	20.8 %
Corporate Banking		19.0	18.5	▲ 2.7 %	18.0	▲ 5.4%
Loans to Related Corporations	44%	0.6	0.5	▲ 0.1%	1.0	▼ (44.0)%
Total Singapore		43.9	43.7	▲ 0.4%	44.0	V (0.4)%

Indonesia Loans Growth: 31 March 2023 (Based on MBI's reporting)



IDR trillion	% of Portfolio	31 Mar 2023	31 Dec 2022	QoQ	31 Mar 2022	YoY
Community Financial Services	63.4%	67.9	67.2	▲ 1.1 %	64.3	▲ 5.7%
CFS Retail	37.4%	40.1	39.0	▲ 2.9 %	35.0	14.6 %
Auto Loan	19.2%	20.5	19.5	▲ 5.6%	16.3	▲ 26.1 %
Mortgage	14.9%	15.9	16.0	(0.3)%	15.6	▲ 2.2 %
Credit Cards + Personal Loan	2.9%	3.1	3.0	▲ 3.0 %	2.5	▲ 20.6 %
Other loans	0.5%	0.6	0.6	▼ (1.1)%	0.6	▲ 0.4 %
CFS Non-Retail	26.0%	27.8	28.2	▼ (1.3)%	29.3	▼ (5.0)%
Business Banking	9.4%	10.0	10.5	▼ (4.1)%	11.8	▼ (15.1)%
SME+	4.7%	5.0	5.0	▲ 0.1 %	5.0	▲ 0.0%
RSME	11.9%	12.7	12.7	▲ 0.6%	12.3	▲ 3.2%
Micro*	0.0%	0.0	0.0	▼ (18.7)%	0.1	▼ (77.7)%
Global Banking	36.6%	39.3	40.6	▼ (3.3)%	35.3	▲ 11.4 %
Total Indonesia		107.2	107.8	▼ (0.6)%	99.5	▲ 7.7%

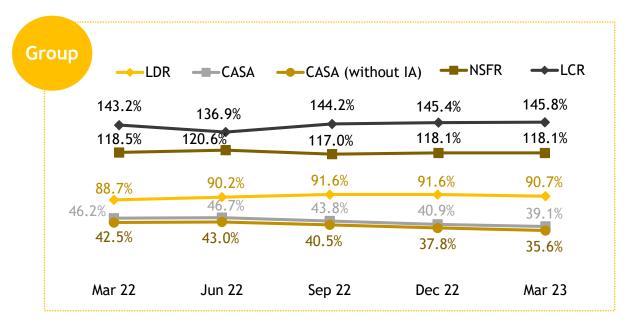
Group Deposits Growth: 31 March 2023

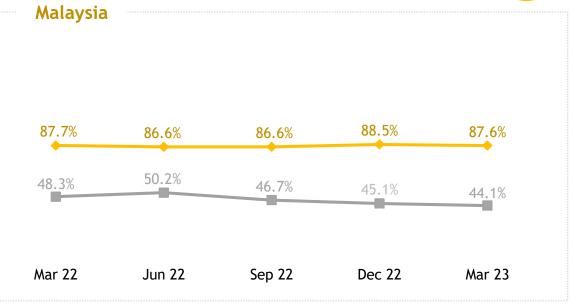


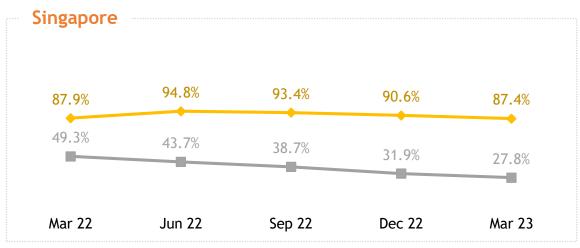
	% of Portfolio	31 Mar 2023	31 Dec 2022	QoQ	YTD Annualised	31 Mar 2022	YoY
Group Gross Deposits		651.3	639.4	▲ 1.9 %	▲ 7.4 %	632.5	▲ 3.0 %
Total CASA		254.5	261.7	v (2.7)%	V (10.9)%	292.1	v (12.9)%
Malaysia (RM billion)	64%	418.2	413.2	▲ 1.2 %	4.9 %	397.7	▲ 5.2%
Total CASA	44%	184.8	187.6	V (1.5)%	▼ (5.9)%	192.2	▼ (3.8)%
Savings Deposits	15%	63.2	62.1	▲ 1.6%	▲ 6.6%	67.1	(5.9) %
Current Accounts	29%	121.7	125.5	V (3.0)%	▼ (12.1)%	125.1	V (2.7)%
Fixed Deposits	34%	140.3	136.7	▲ 2.7 %	10.7 %	123.0	▲ 14.1 %
Others	22%	93.0	88.9	4.7 %	18.8 %	82. <i>4</i>	▲ 12.9 %
International	36%	234.5	227.7	▲ 3.0%	12.0 %	236.2	v (0.7)%
Singapore (SGD billion)	71%	50.2	48.2	4.1 %	16.3 %	50.1	▲ 0.3%
Total CASA	28%	14.0	15. <i>4</i>	v (9.2)%	▼ (36.9)%	24.7	V (43.5)%
Savings Deposits	12%	5.9	6.3	▼ (6.7)%	▼ (26.9)%	9.2	▼ (36.4)%
Current Accounts	16%	8.1	9.1	(10.9) %	▼ (43.8)%	15.5	(47.7) %
Fixed Deposits	72%	36.2	32.9	▲ 10.3%	41.2 %	25. <i>4</i>	▲ 42.8%
Indonesia (IDR trillion)	13%	103.6	105.5	v (1.8)%	▼ (7.3)%	105.7	v (2.0)%
Total CASA	52%	53.7	54.1	V (0.8)%	▼ (3.2)%	49.6	▲ 8.2 %
Savings Deposits	20%	21.2	21.9	▼ (3.2)%	▼ (12.8)%	22.7	(6.7) %
Current Accounts	32%	32.5	32.2	▲ 0.8%	▲ 3.3%	26.9	▲ 20.9%
Fixed Deposits	48%	49.9	51.4	v (2.9)%	▼ (11.7)%	56.1	V (11.0)%

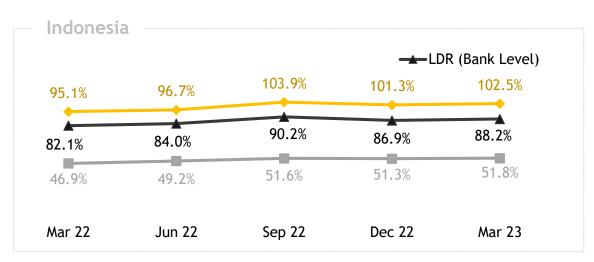
LDR and CASA Ratio







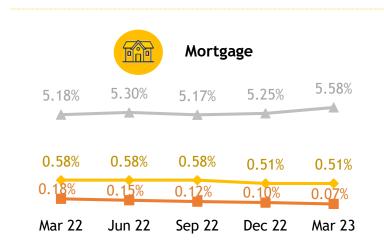




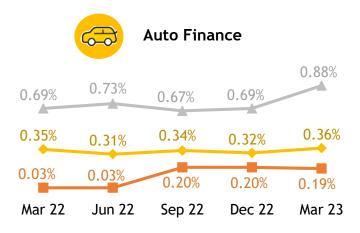
- Group and Indonesia LDR excludes loans to banks and FIs
- Group and Malaysia LDR include investment accounts totaling RM26.83 billion for 31 Mar 2023, RM24.50 billion for 31 Dec 2022, RM25.75 billion for 30 Sep 2022, RM28.94 billion for 30 Jun 2022 and RM27.97 billion for 31 Mar 2022

Asset Quality by Line of Business in Home Markets

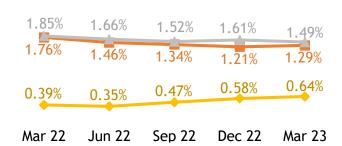




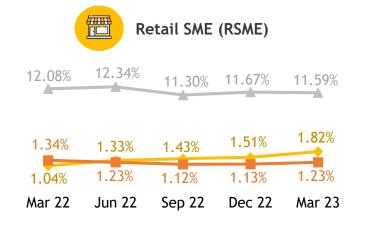
Consumer GIL Ratios



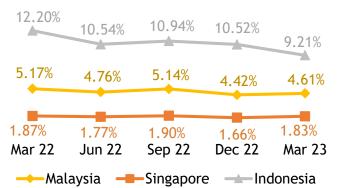




Business GIL Ratios

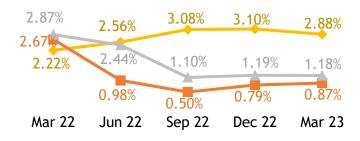






Corpor

Corporate Banking (CB)

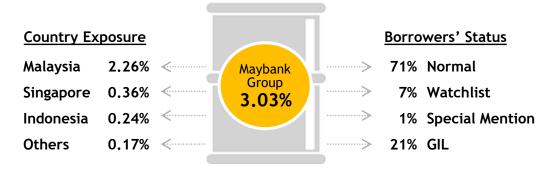


[•] Maybank Indonesia's GIL ratios are mapped in accordance to its local regulatory reporting requirements

Specific Asset Exposures as at 31 March 2023



Oil & Gas Loan and Fixed Income Securities Exposures to Non-Retail Borrowers



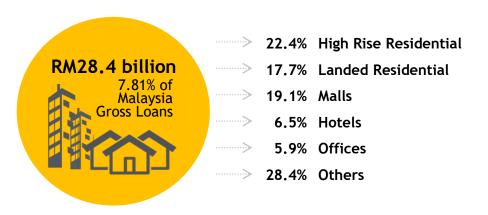
Note: Exposures is for loans and fixed income securities, with base including Group gross loans and corporate bonds and sukuk. Funded-only loans exposure is 1.71% of Group gross loans

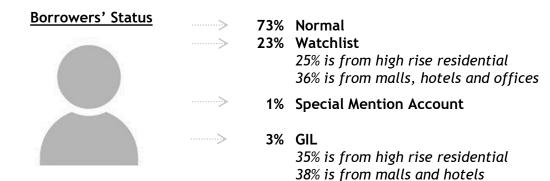
ESG Vulnerable Sectors Loan Exposure to RSME and Non-Retail Borrowers

	1.91% Palm Oil	0.64% Forestry & Logging	2.57% Oil & Gas	0.03% Mining (Minerals)	0.34% Coal
Funded	1.85	0.60	1.78	0.03	0.29
Non-Retail	1.80	0.49	1.71	0.03	0.29
RSME	0.05	0.11	0.07	0.00	0.00
Non-Funded	0.06	0.04	0.79	0.00	0.05

% of Group Gross Loans

Real Estate Loan Exposure to Non-Retail Malaysian Borrowers





- Funded-only loans exposure is 7.31%
- Exposures exclude unrated bonds
- 'Others' include Land, Industrial Buildings & Factories, Other Residential, Other Commercial and REITs

Rising Opportunities in Renewable Energy & Decarbonisation Financing in 2023



Completed

RM3.65 billion
in Renewable/
Decarbonising deals
across ASEAN
since 2021

Sector	FY23 Target (RM' mil)	Achievement as of Mar'23 (RM' mil)			
Sector	1 123 larget (NM lilli)	Conventional	Islamic	Total	
Group Global Banking ("GGB")	12,325	1,308	1,748	3,056	
Group Community Financial Services ("GCFS")	4,500	279	1,020	1,299	
Group Total	16,837	1,587	2,768	4,355	

GGB Breakdown		FY23 Target^ (RM' mil)	As of Mar'23 (RM' mil)
	Corporate Banking	7,775	1,795
	Transaction Banking	420	122
By Sector	Global Markets**	330	(tracked at year end as per SPF)
By	Maybank Investment Banking Group	2,800	1,139
	Maybank Asset Management Group	1,000	(tracked at year end as per SPF)
	Malaysia	6,990	2,126
ıtry	Singapore	3,610	787
Country	Indonesia	490	59
By (Greater China	1,090	84
	Others	145	-

GCFS Breakdown		FY23 Target^ (RM' mil)	As of Mar'23 (RM' mil)
	Business Banking (Non-Retail)	662	133
S	Auto (Retail)	627	190
Products	Mortgage (Retail)	1,535	772
Pro	Retail Financing (Retail)	42	-
Ву	MSME Financing (Non-Retail)	1,381	204
	Cards	15	-
	Malaysia	3,343	1,095
ıtry	Singapore	582	174
Country	Indonesia	195	30
By (Philippines	195	-
	Cambodia	85	-

[^] Subject to further refinement

^{**} Will start monthly reporting from Apr'23 achievement

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